

# Economy of the Kenai Peninsula Borough

with a focus on  
**Construction**

Presented to the  
**Kenai Peninsula Builders Association**  
September 20, 2007



# Discussion Topics

Demographics

Sales

Property Issues

Employment



# Share of the 2006 Kenai Peninsula Borough Economy



Source - Various

# Population/Demographics



# Population of Economic Impact Areas - 2006

## Greater Kenai – 13,910

Kenai.....6,864  
 Nikiski.....4,179  
 Ridgeway.....1,961  
 Salamatof.....906

## Greater Homer – 12,303

Anchor Point.....1,803  
 Diamond Ridge.....690  
 Fritz Creek.....1,723  
 Fox River.....639  
 Halibut Cove.....24  
 Happy Valley.....472  
 Homer.....5,454  
 Kachemak City.....458  
 Nanwalek.....228  
 Nikolaevsk.....297  
 Port Graham.....136  
 Seldovia.....379

## Greater Soldotna – 13,422

Clam Gulch.....165  
 Cohoe.....1,260  
 Funny River.....729  
 Kalifornsky.....6,914  
 Kasilof.....547  
 Soldotna .....3,807

## KPB Total – 51,350

## Greater Seward – 4,989

Bear Creek.....1,922  
 Crown Point.....81  
 Lowell Point.....76  
 Moose Pass.....204  
 Primrose.....79  
 Seward.....2,627

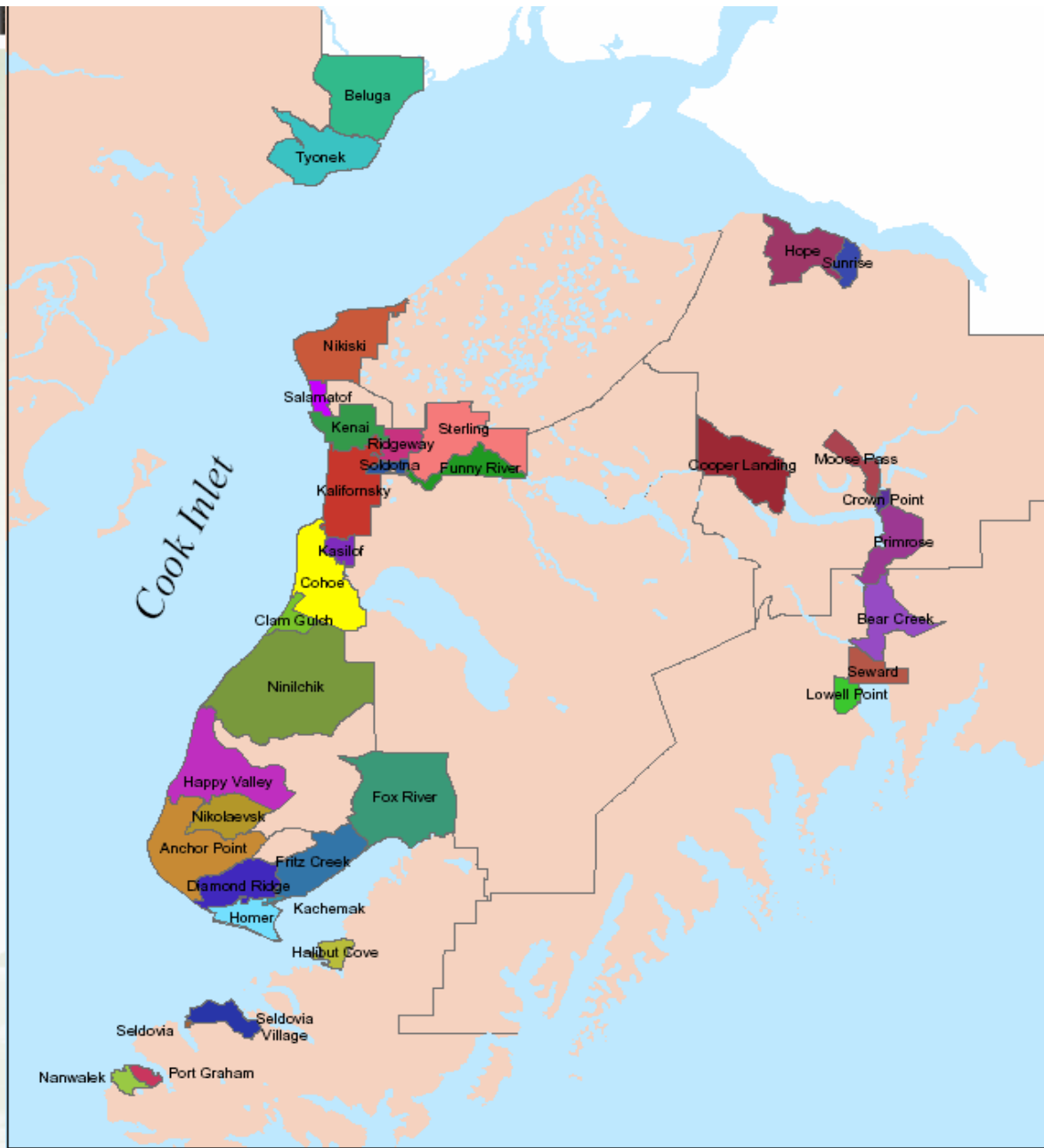
## Treat separately – 6,177

Cooper Landing - 357  
 Ninilchik - 784  
 Sterling – 5,036

## Others - 549

Beluga - 21  
 Hope - 143  
 Sunrise - 22  
 Tyonek – 199  
 At Large - 164

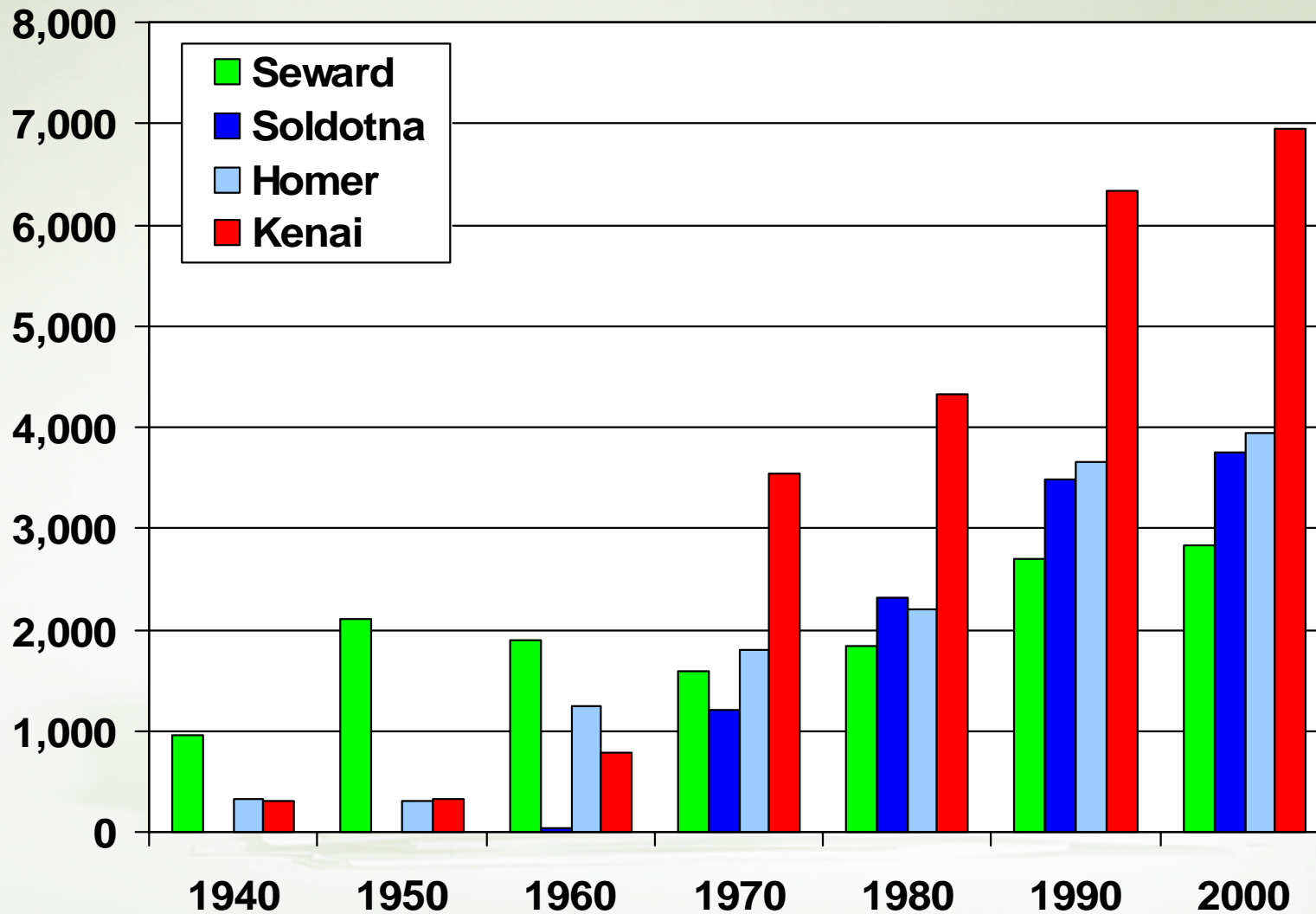




**KENAI PENINSULA BOROUGH  
CENSUS DESIGNATED PLACES**

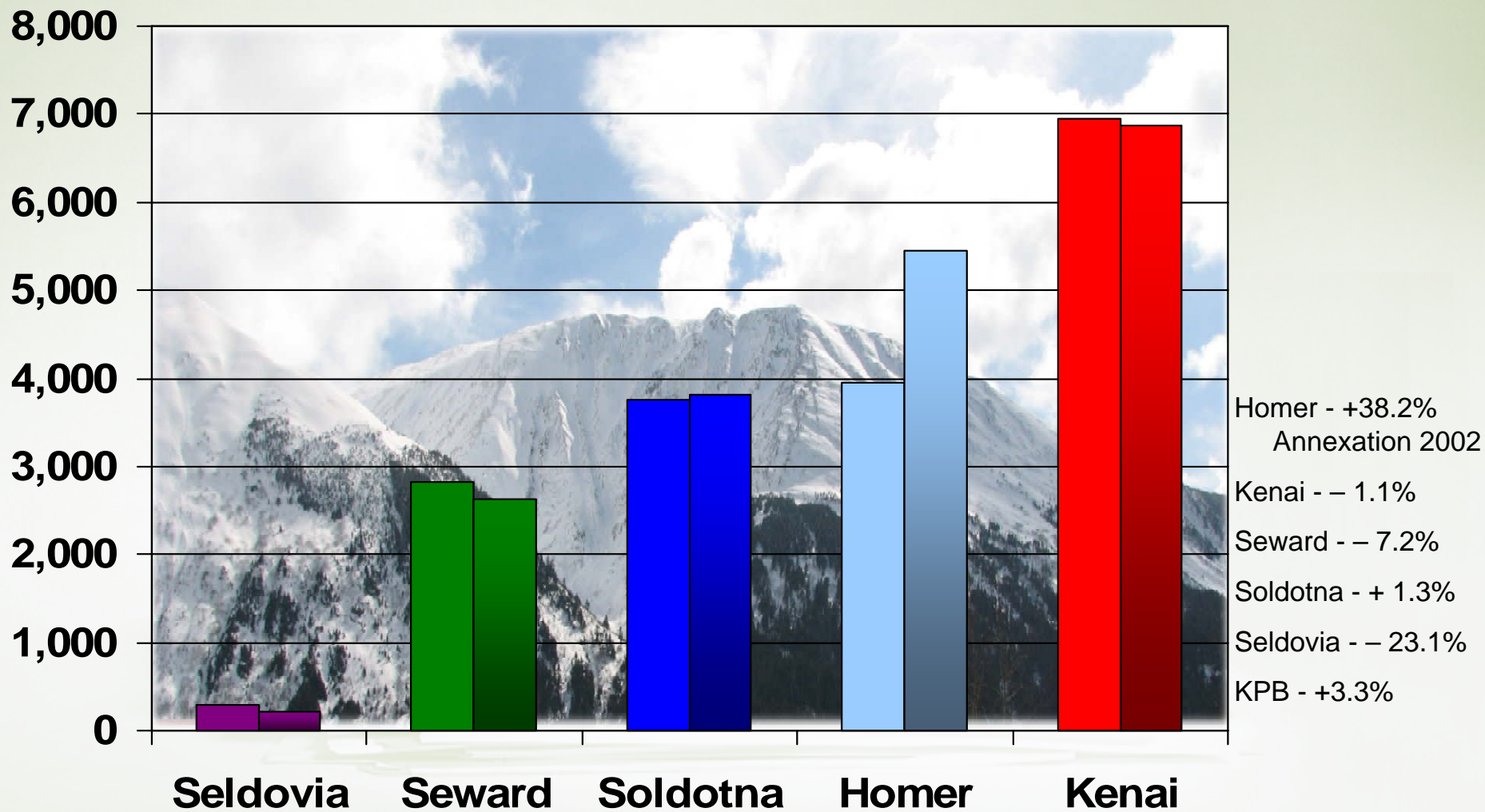
Source – KPB GIS Department

# Population Change by Census Kenai, Homer, Seward, Soldotna



Source – United States Census Bureau

## Population Change since Census 2000 (Bold), Homer, Kenai, Seldovia, Seward, Soldotna Estimate 2006 (Shaded)

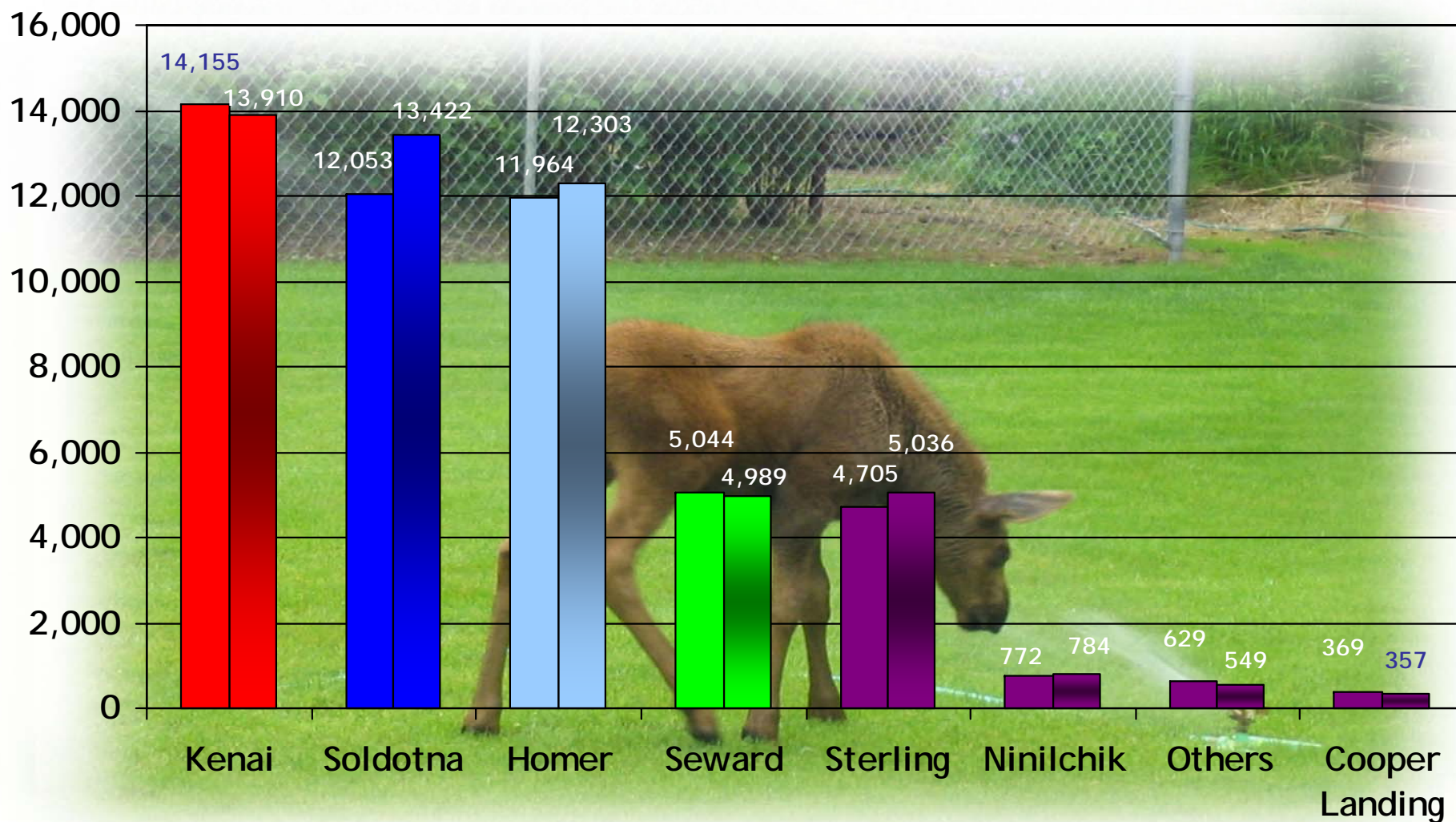


Source – United States Census Bureau, Alaska Department of Labor and Workforce Development



# Population Estimates of Impact Area

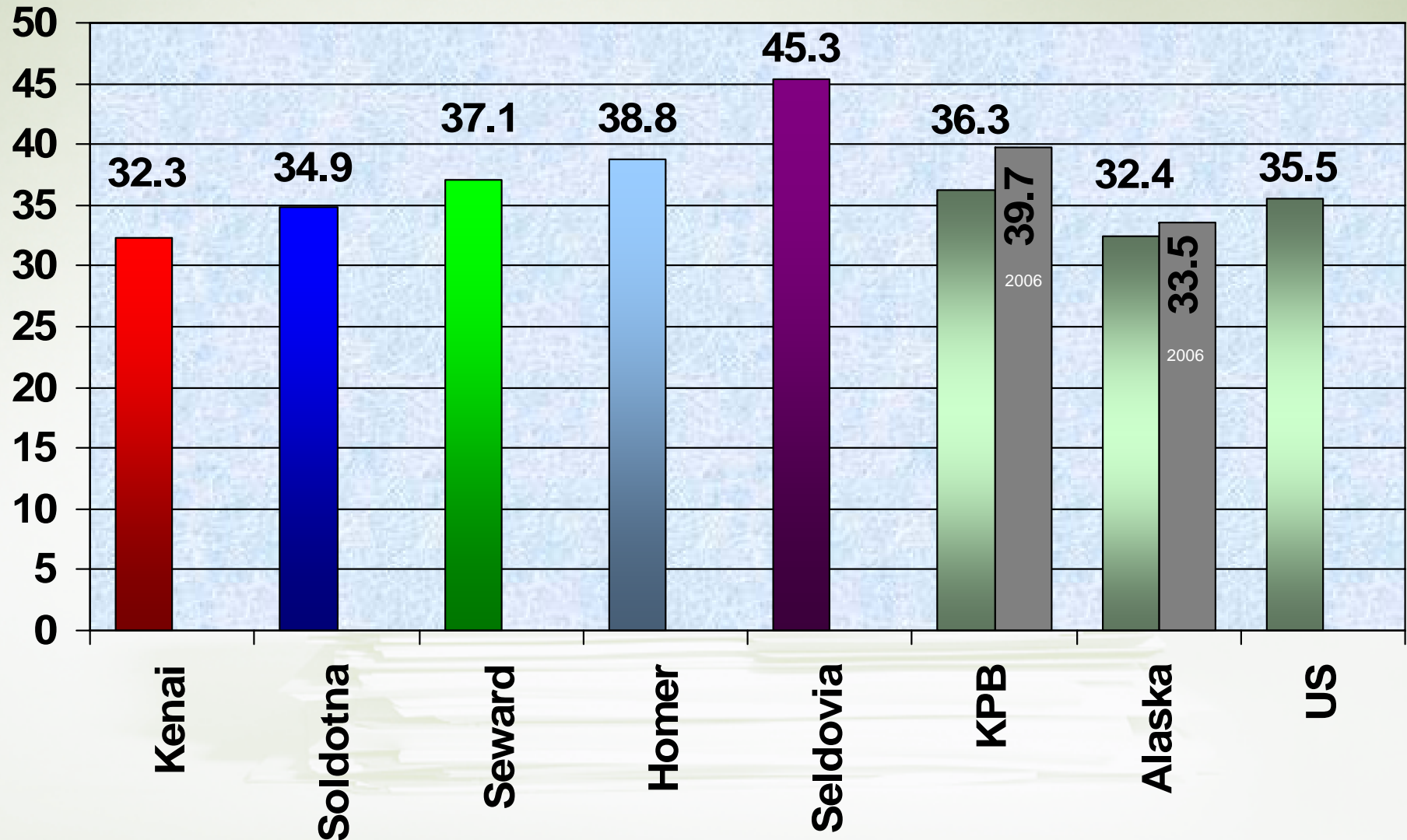
2000 (Bold) v 2006 (Shaded)



Source – United States Census Bureau, Alaska Department of Labor and Workforce Development

# Median Age - Census 2000

## 2006 – KPB, Alaska

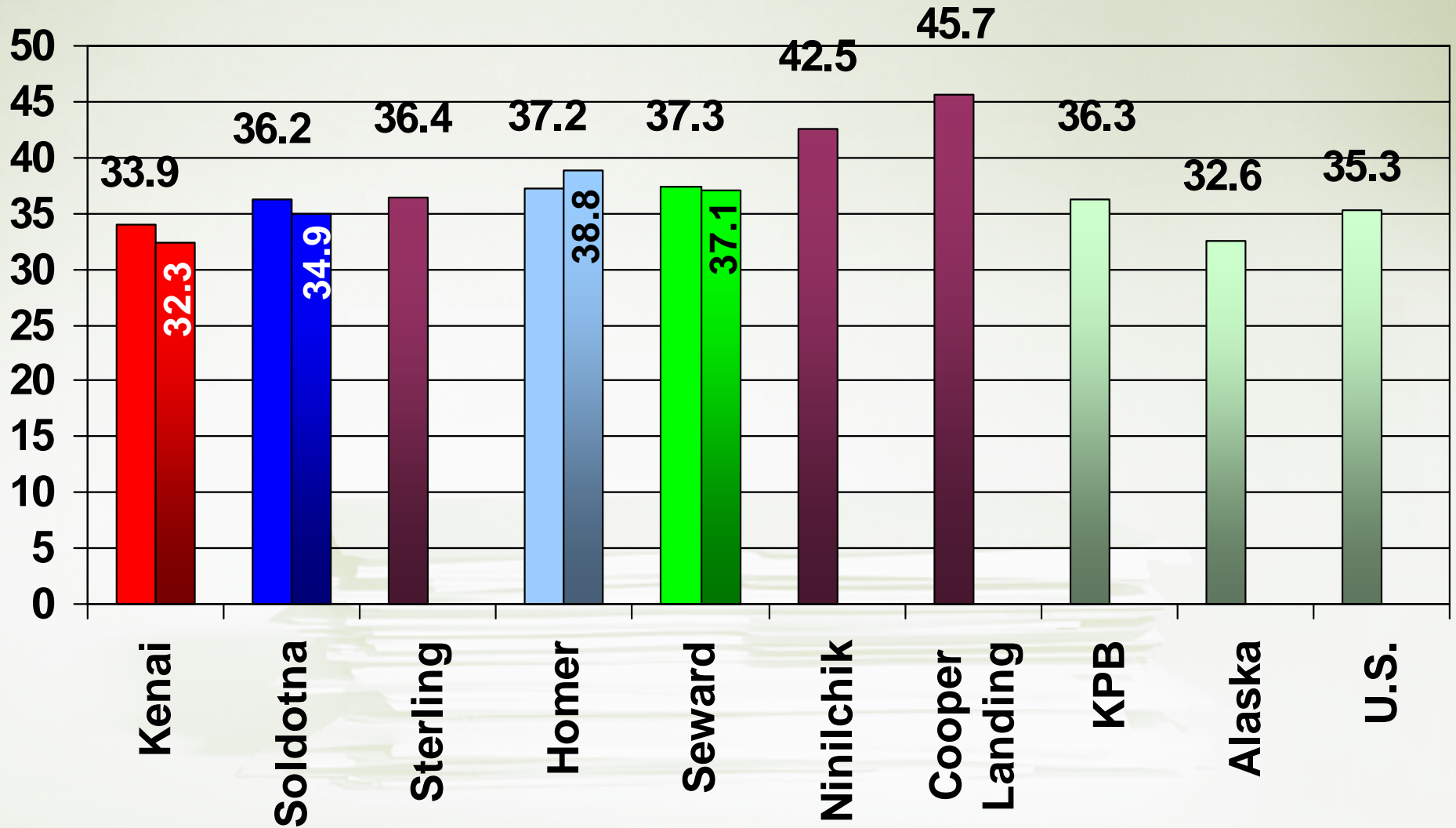


Source – United States Census Bureau, Alaska Department of Labor and Workforce Development

# Median Age of Economic Impact Area

Compared to City Alone (Shaded)

Census 2000

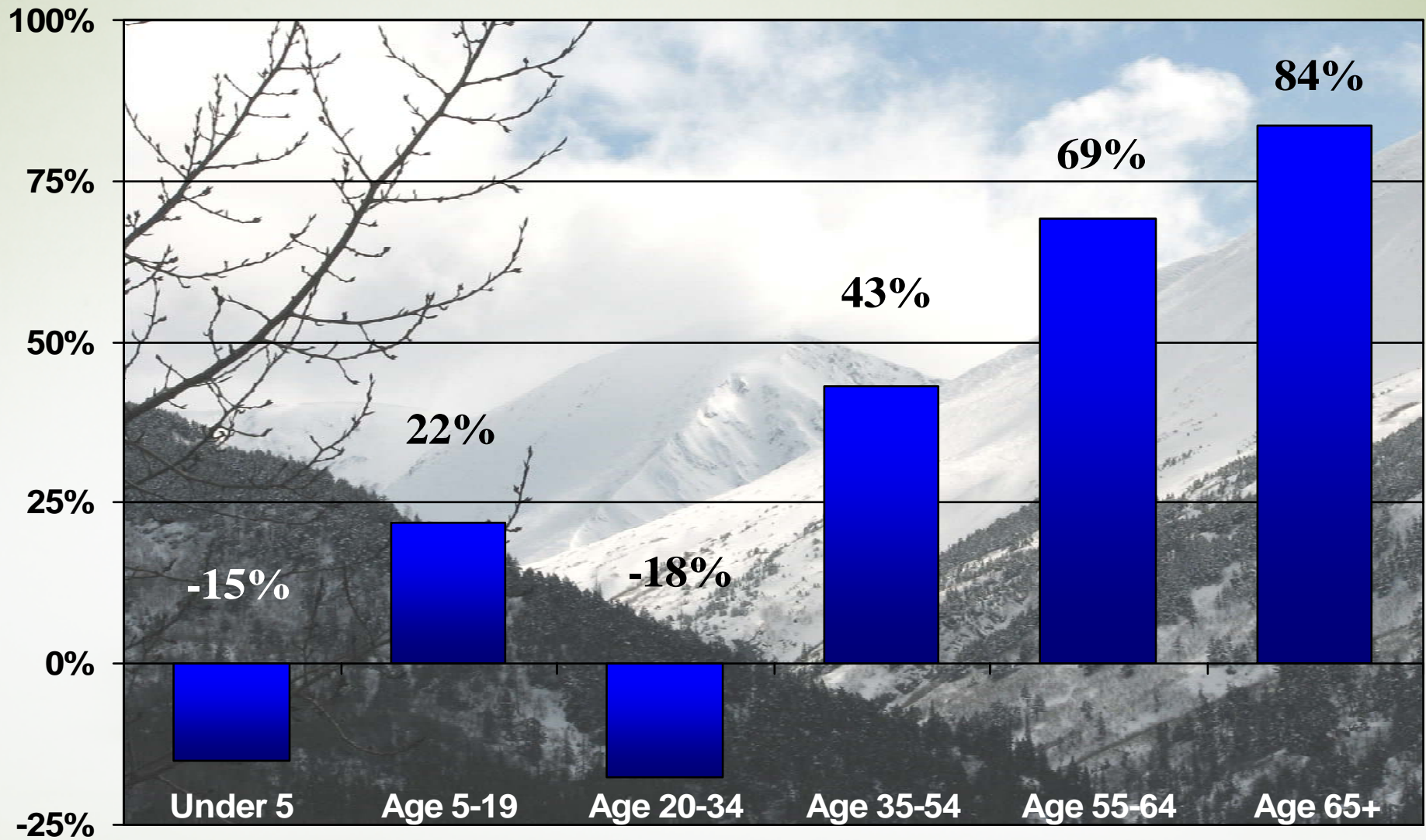


Source – United States Census Bureau, Alaska Department of Labor and Workforce Development



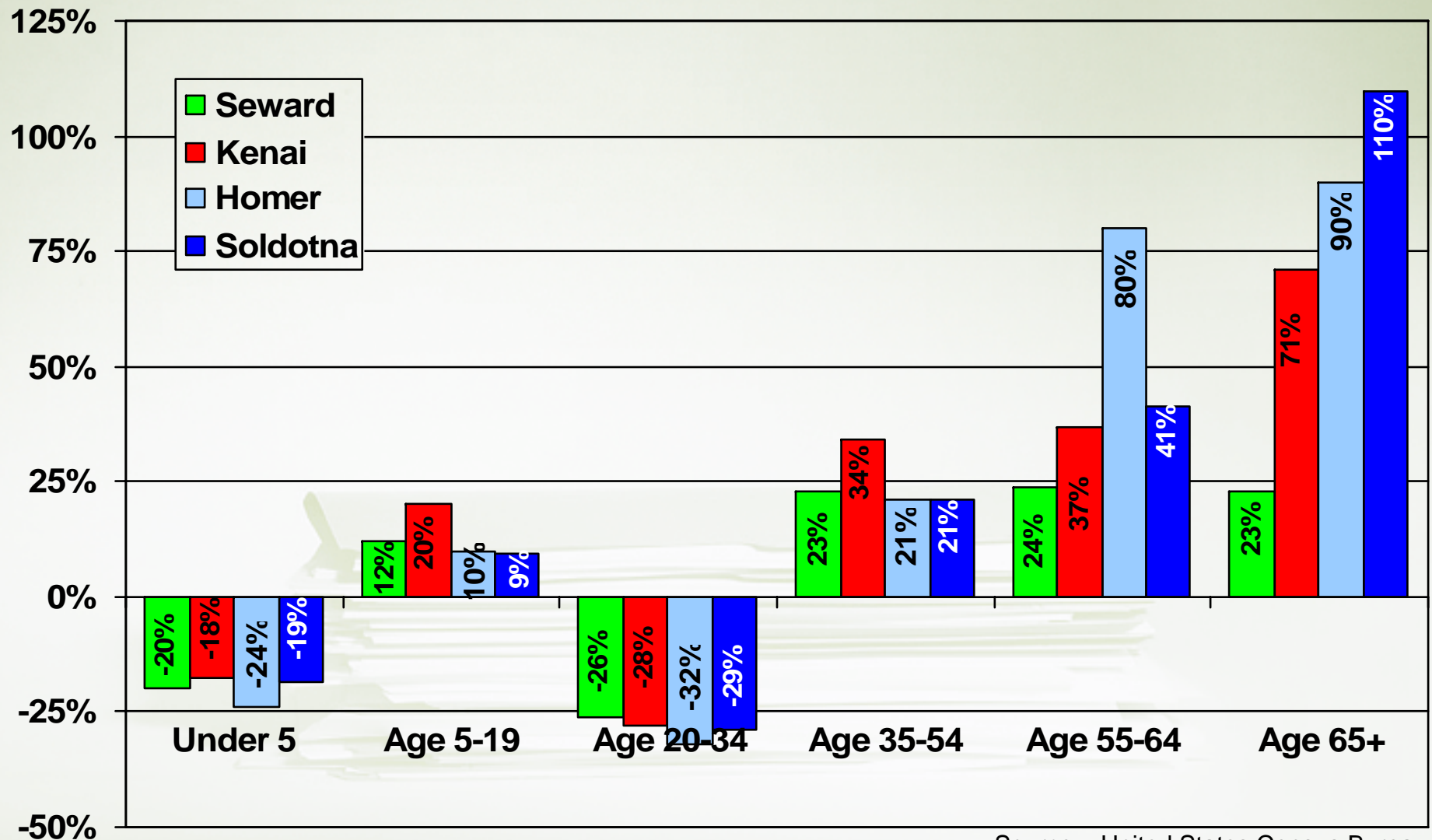
# KPB Percentage Change by Age Cohort

## Census 1990 to Census 2000



Source – United States Census Bureau

# Percentage Change by Age Cohort By City Census 1990 to Census 2000



Source – United States Census Bureau



# Age, Education, Income, Poverty – by City

Census 2000

	Homer	Kenai	Seldovia	Seward	Soldotna	KPB
Total Population	3,946	<u>6,942</u>	<u>286</u>	2,830	3,759	49,691
Median Age	38.8	<u>32.3</u>	<u>45.3</u>	37.1	34.9	36.3
Bachelor's Degree + (over 25)	<u>18.5%</u>	16.0%	16.4%	<u>10.1%</u>	15.5%	20.3%
Individuals in Poverty	9.3%	9.8%	7.9%	<u>10.6%</u>	<u>6.6%</u>	10.0%
Median Family Income	\$53,571	\$56,856	<u>\$58,000</u>	\$54,904	<u>\$52,372</u>	\$54,106
Median Household Income	<u>\$42,821</u>	\$45,962	\$45,313	\$44,306	<u>\$48,420</u>	\$46,397
Per Capita Income	\$21,823	\$20,789	<u>\$23,669</u>	<u>\$20,360</u>	\$21,740	\$20,949

Source – United States Census Bureau

# Income Source by City

	Homer	Kenai	Seldovia	Seward	Soldotna	KPB
Total Households in Area	1,581	<u>2,668</u>	129	914	1,409	18,438
Households With Earnings	84.9%	<u>86.9%</u>	<u>80.6%</u>	84.9%	85.3%	85.4%
Mean Earnings	\$49,127	\$50,527	<u>\$47,577</u>	\$49,842	<u>\$52,771</u>	\$51,932
Households w/ Soc Security Income	19.7%	18.0%	<u>25.6%</u>	<u>16.1%</u>	20.9%	18.3%
Households With Pub Assist Income	8.5%	<u>15.8%</u>	<u>5.4%</u>	11.4%	11.8%	10.2%
Households With Retirement Income	16.9%	<u>11.2%</u>	<u>18.6%</u>	15.9%	17.6%	15.5%
Mean Retirement Income	\$19,730	\$17,256	<u>\$23,763</u>	\$19,011	<u>\$16,151</u>	\$21,872
Median Income Male Full Time Year Around	\$38,062	<u>\$48,371</u>	\$41,250	<u>\$36,900</u>	\$43,162	\$44,106
Median Income Female Full Time Year Around	\$30,494	27,112	<u>\$33,750</u>	\$30,508	<u>\$24,598</u>	\$28,107

Source – United States Census Bureau

Sales



# Taxable Sales

## KPB Sales Exempt from Sales Tax Assessments:

Sales outside the borough;

Sales for resale;

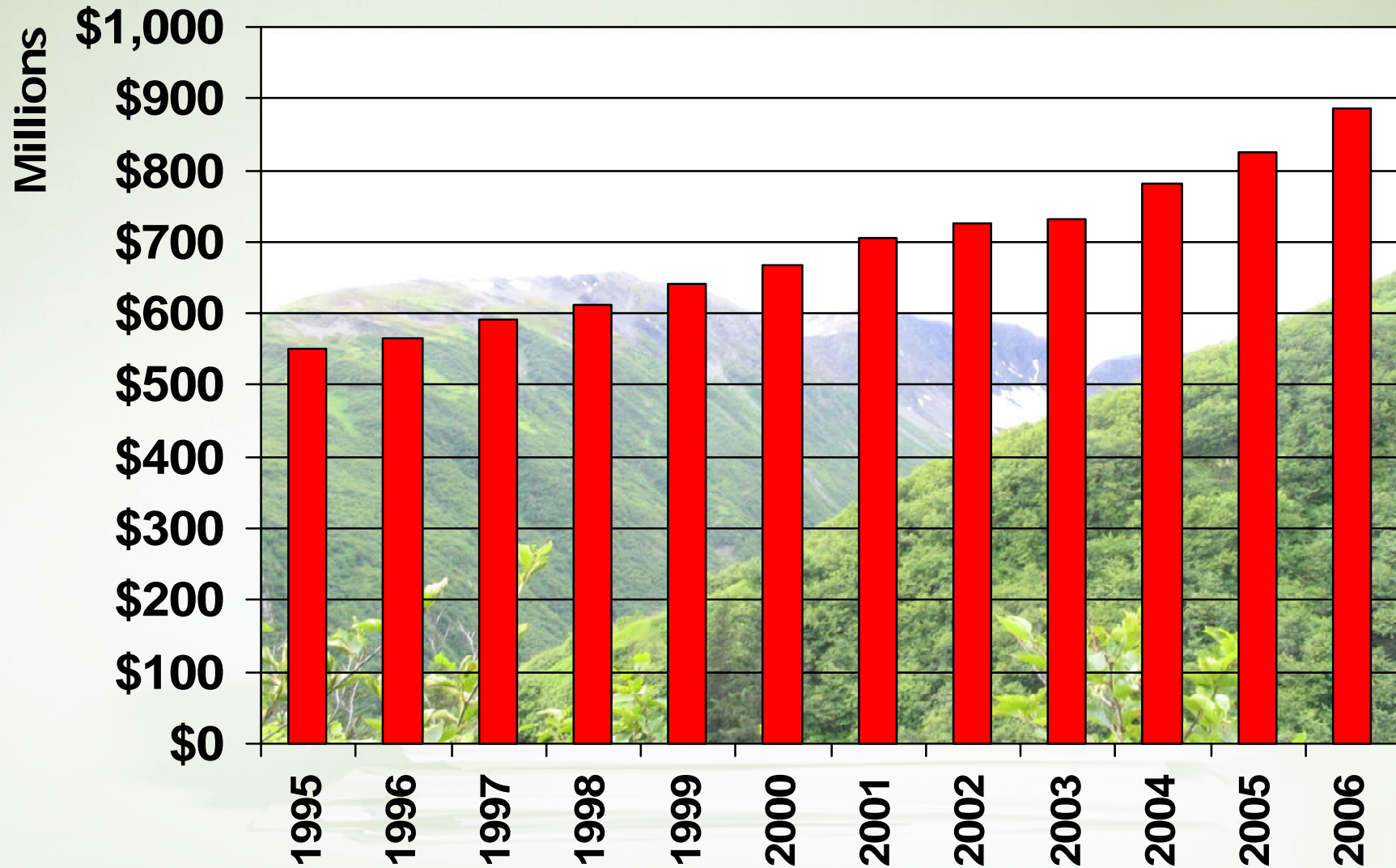
Sales to government agencies;

Sales to tax exempt organizations; and

Sales in excess of \$500.



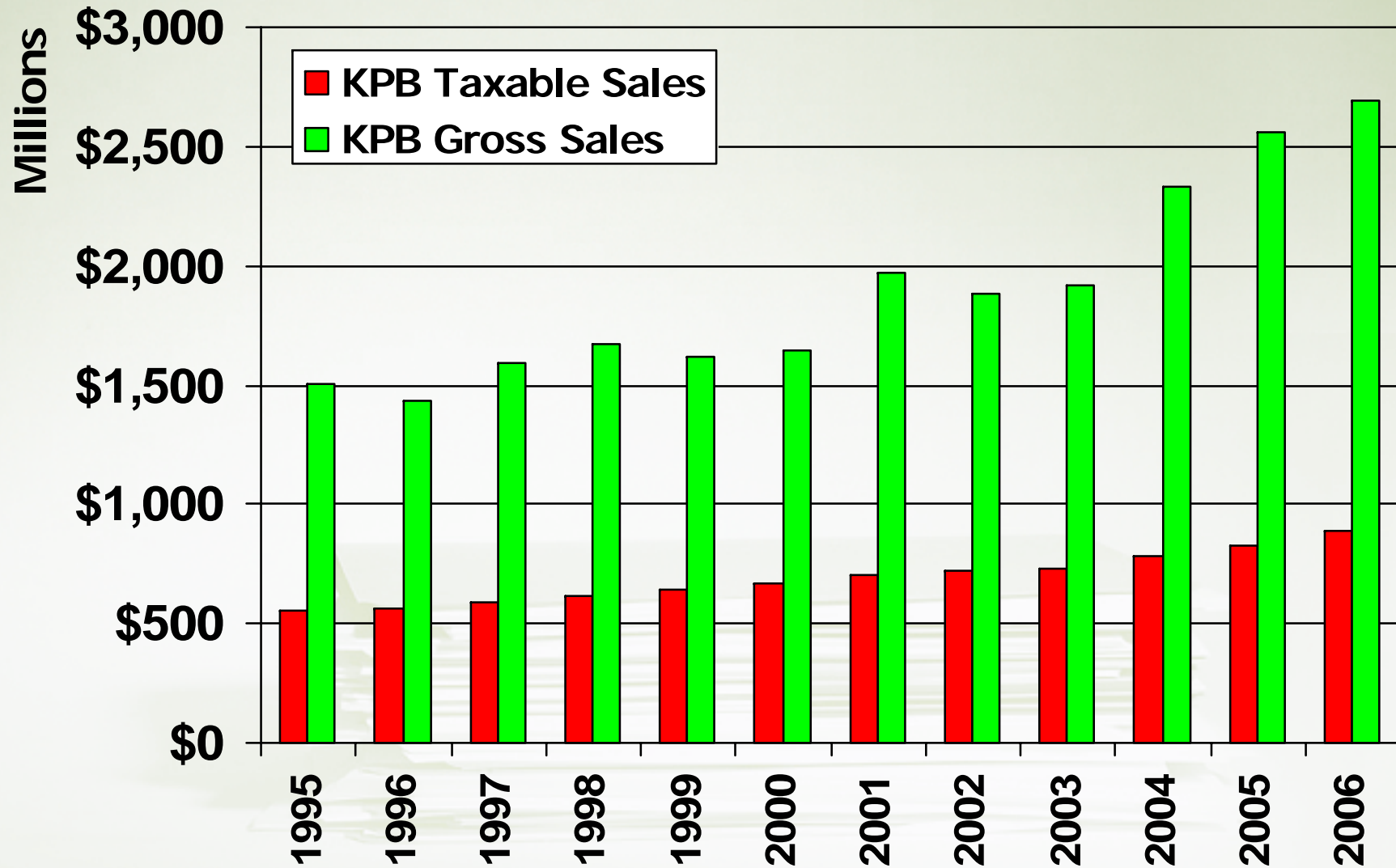
# KPB Taxable Sales



Source – KPB Finance Department

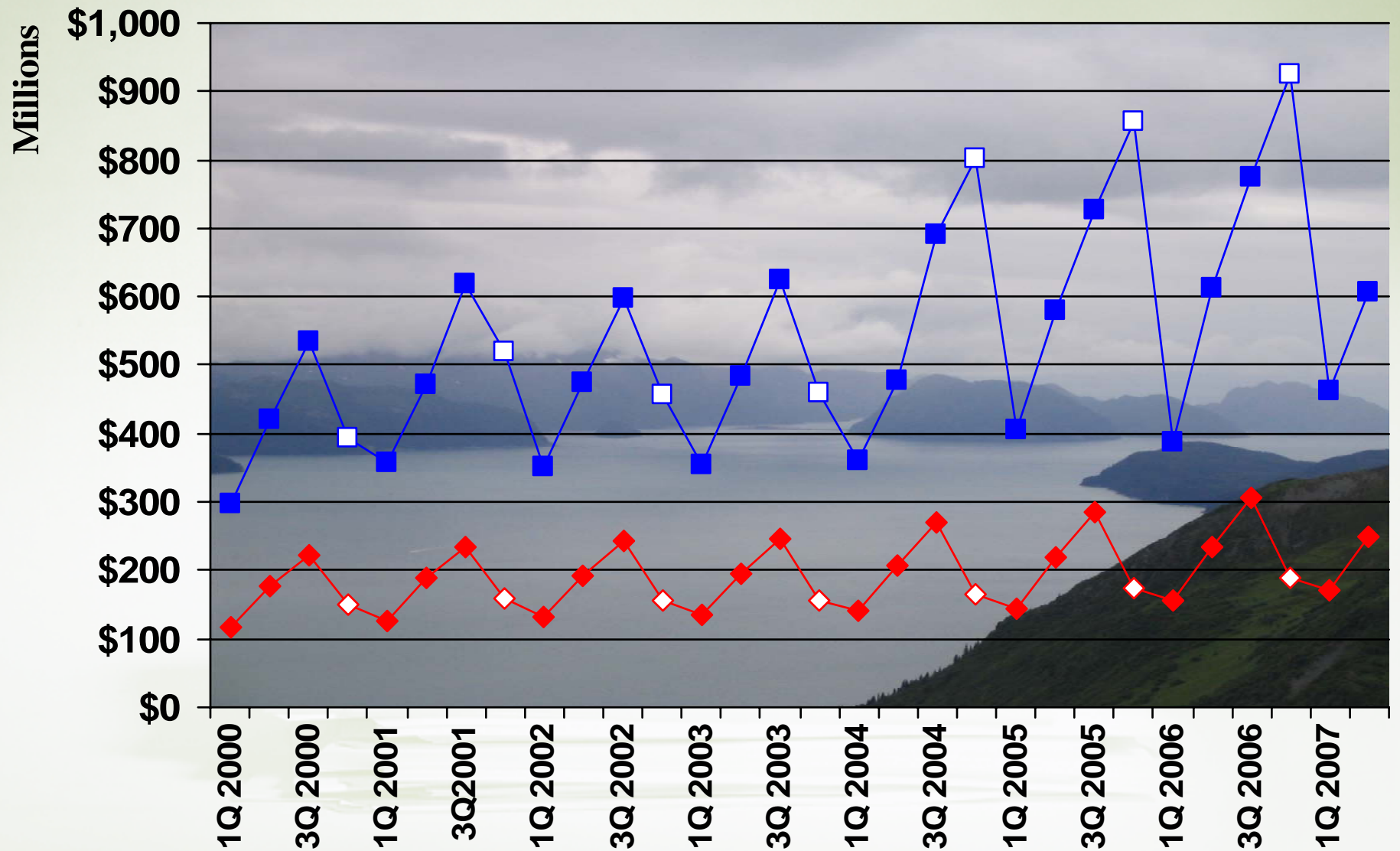


# KPB Sales – Gross and Taxable



Source – KPB Finance Department

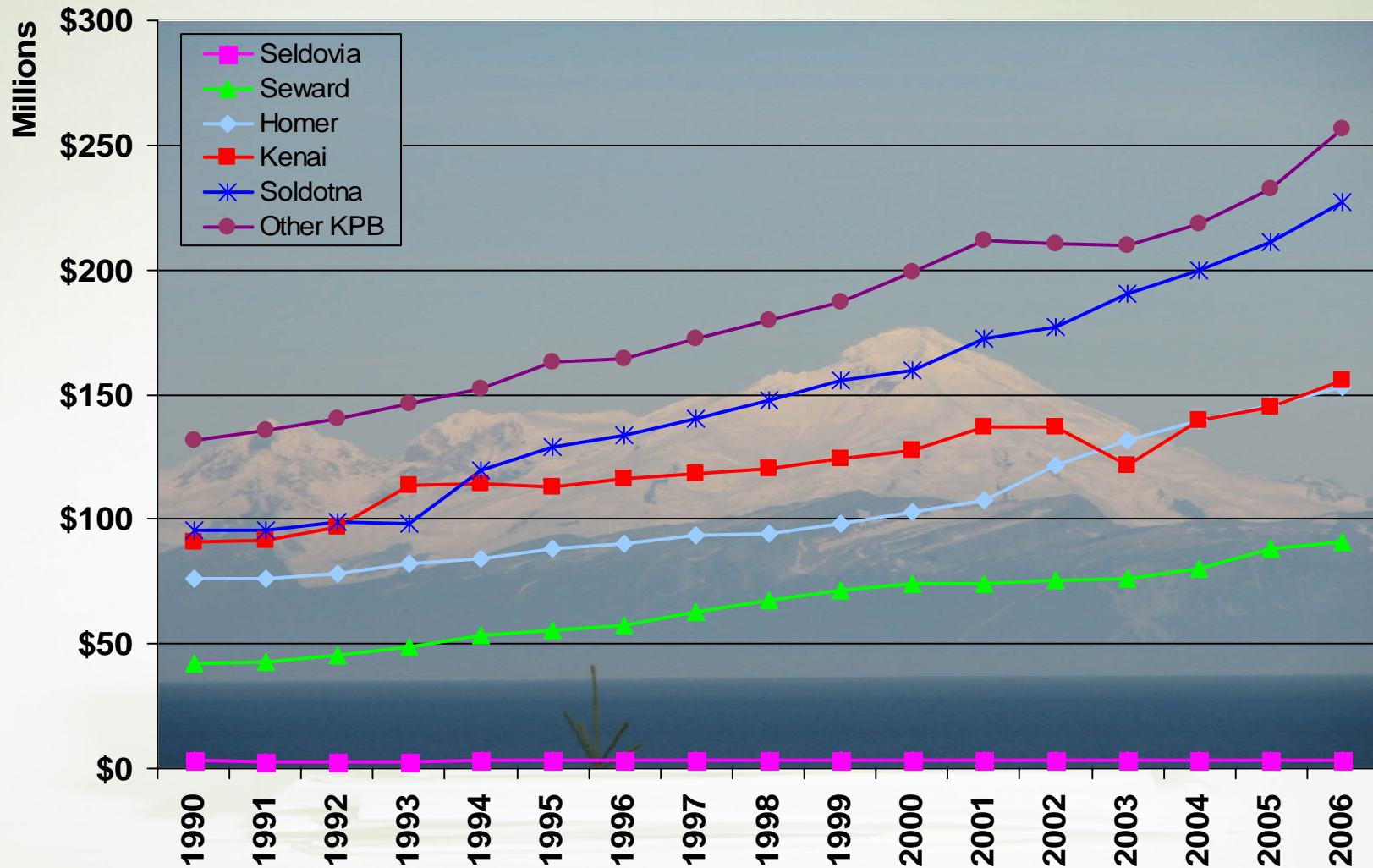
# KPB Gross and Taxable Sales by Quarter



Source – KPB Finance Department

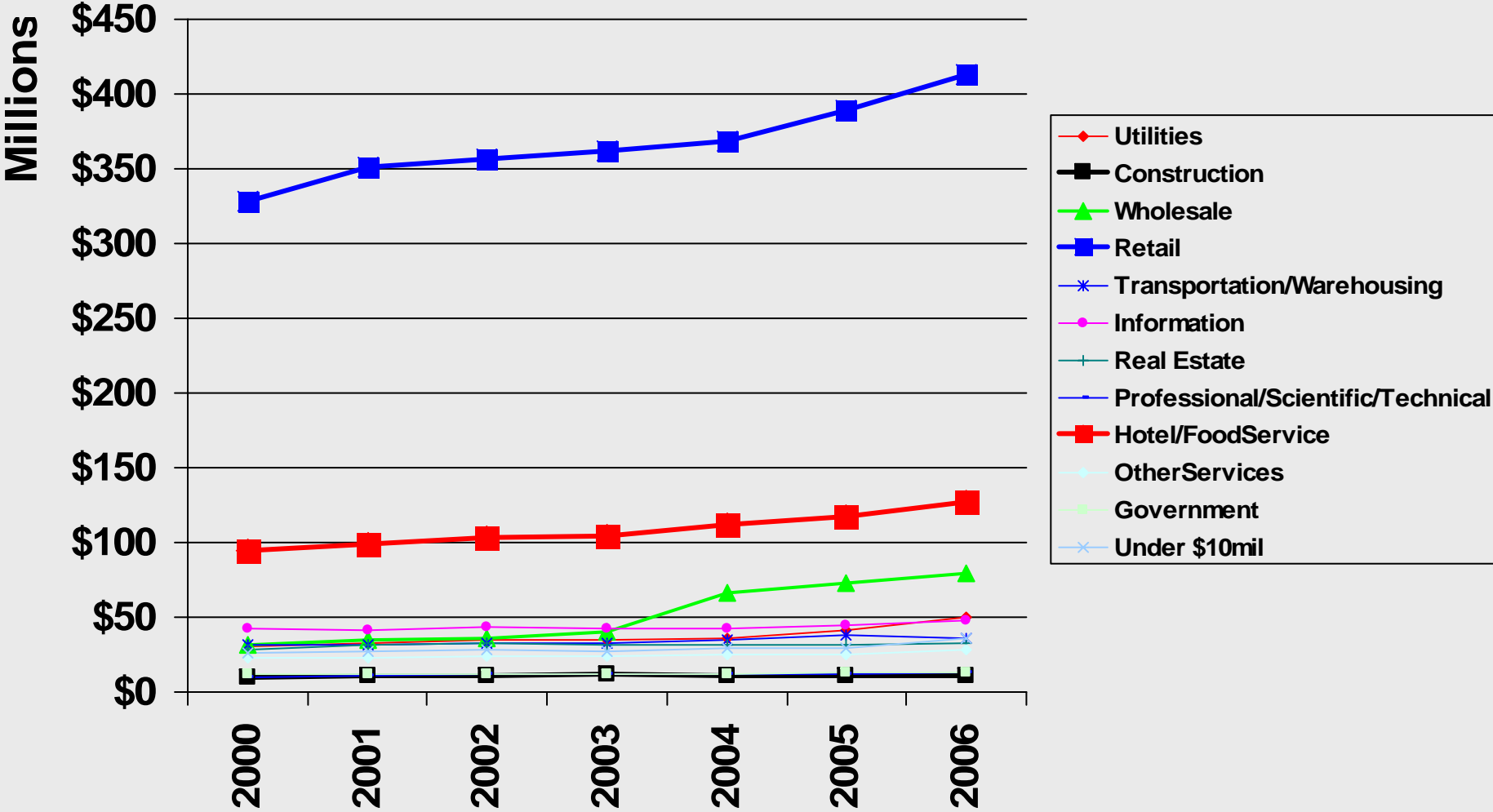
# Taxable Sales by Area

in Millions \$



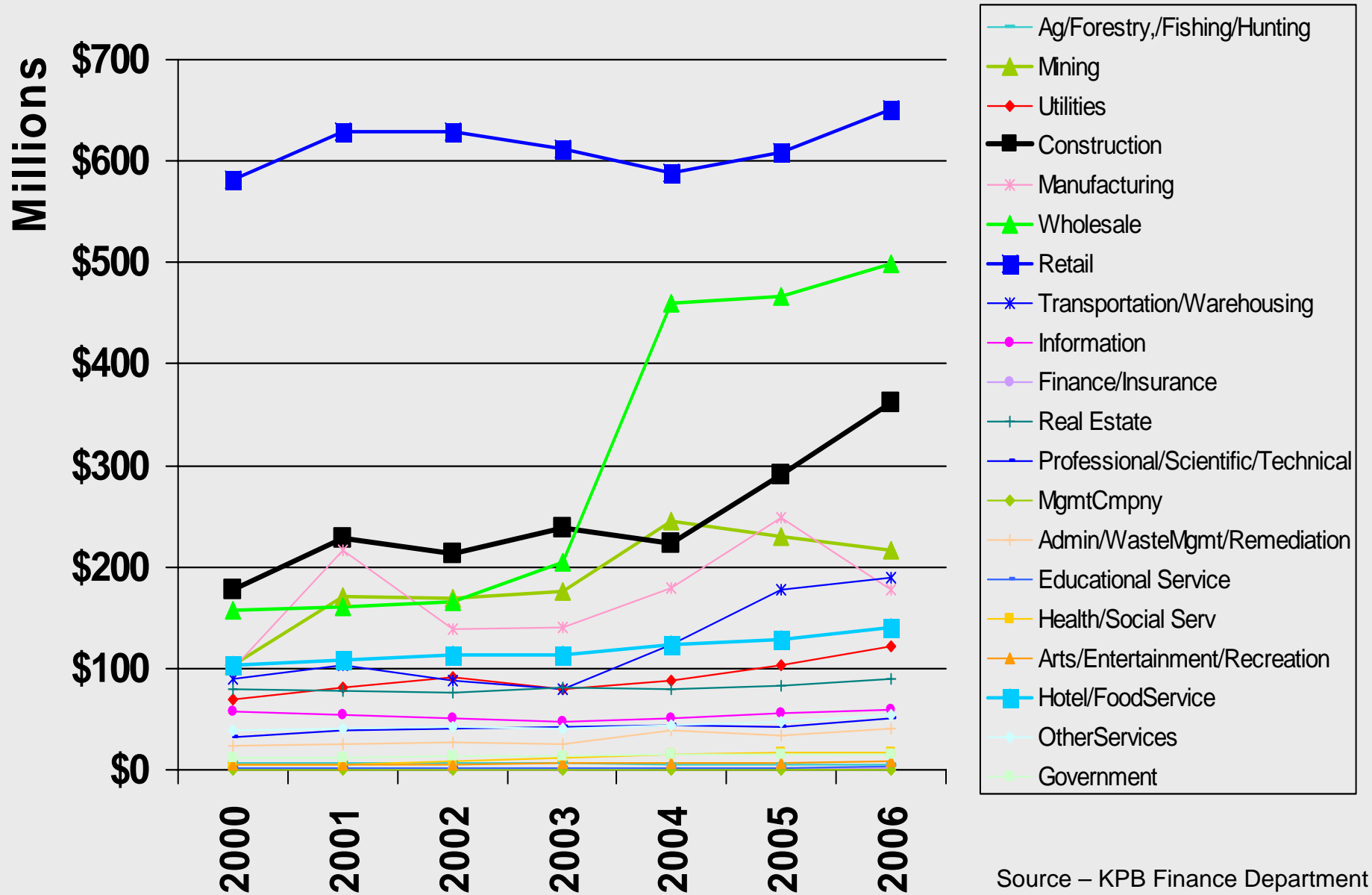
Source – KPB Finance Department

# KPB Line-of-Business TAXABLE Sales



Source – KPB Finance Department

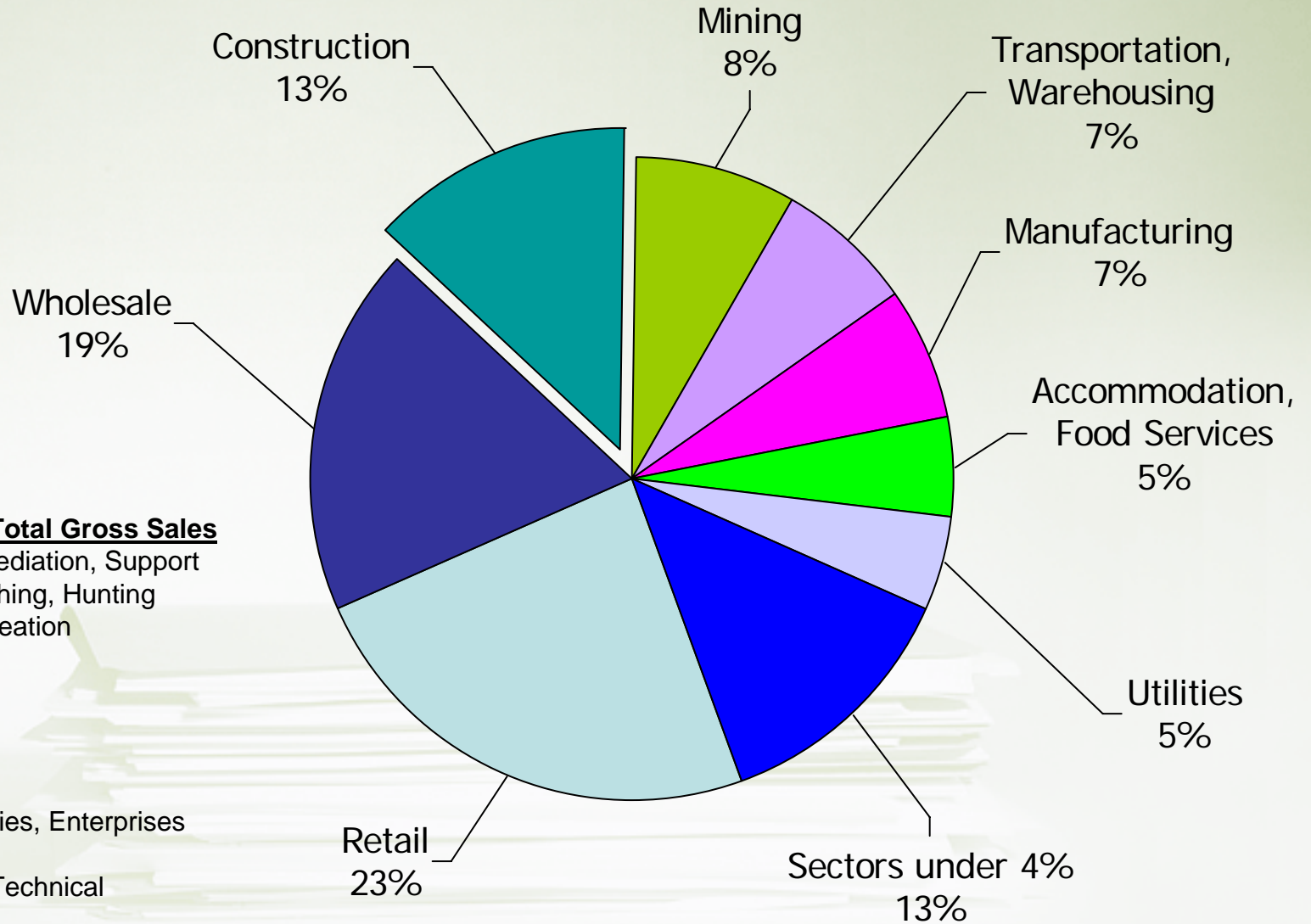
# KPB Line-of-Business GROSS Sales



Source – KPB Finance Department



# Gross Sales - 2006



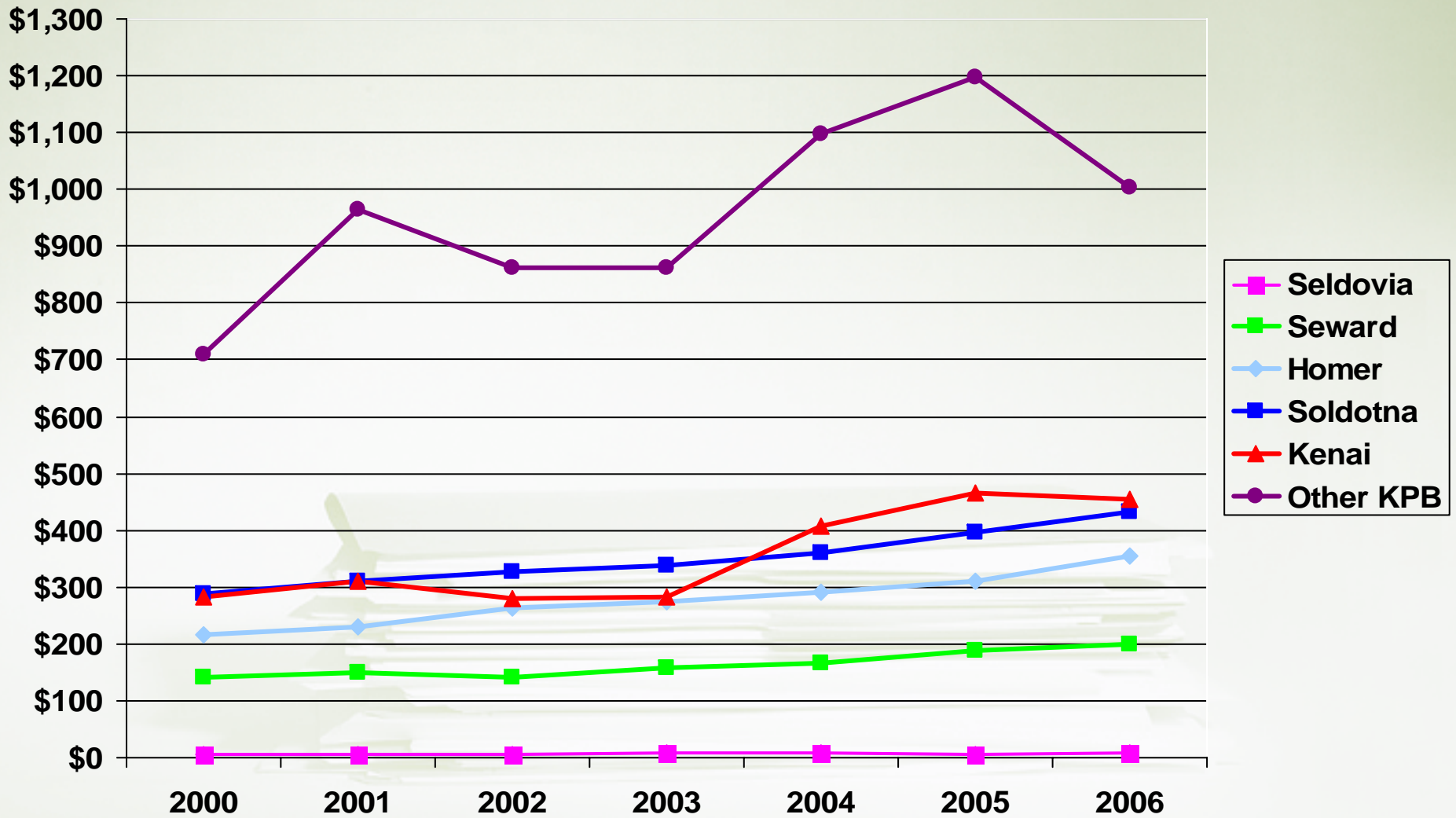
**Less Than 4% of KPB Total Gross Sales**

- Admin, Waste Mgt, Remediation, Support
- Agriculture, Forestry, Fishing, Hunting
- Arts, Entertainment, Recreation
- Construction
- Education Services
- Finance, Insurance
- Health, Social Services
- Information
- Management of Companies, Enterprises
- Other Services
- Professional, Scientific, Technical
- Public Administration
- Real Estate

Source – KPB Finance Department

# Gross Sales by Area

in Millions \$



Source – KPB Finance Department



# Tourism





# Primary (90% Model) Tourism Activity SIC

## – A Subset of Service and TCPU

SIC Codes Selected as Primary Tourism Industry – requires that the business activity is tourist related and that 90% or more of annual sales occur between April 1 and September 30.



- **Transportation**

- 4141 - Local Bus Charter Service
- 4499 - Water Transportation Services NEC
- 4724 - Travel Agencies
- 4725 - Tour Operators



- **Services**

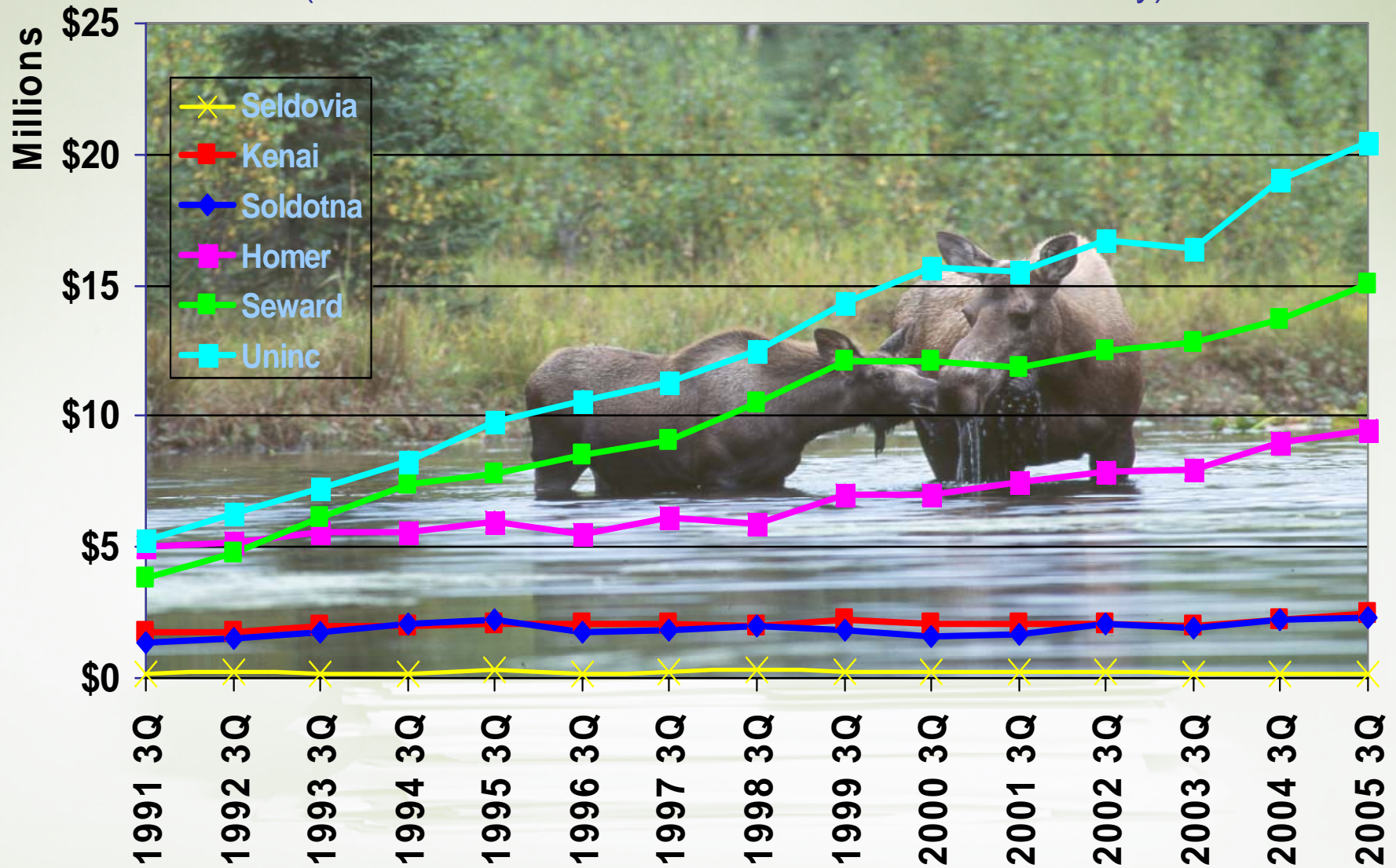
- 7000 - Hotels and Other Lodging Places
- 7011 - Hotels, Motels, Tourist Courts
- 7021 - Rooming & Boarding Houses
- 7032 - Sporting & Recreational Camps
- 7033 - RV Parks & Campsites
- 7041 - Hotels, Lodging House/Members
- 7519 - Utility Trailer and RV Rental
- 7999 - Amusement, Recreation Svc, NEC - Includes Guides





# 3rd Quarter Tourism Sales - SIC - 90% Model

(Third Quarter Provides KPB Peak Tourism Activity)



Source – KPB Finance Department, Sales Tax Division

# KPB Expanded (60% Model) Tourism Sales

## A More Realistic Measure

**-Additional SIC Code Data – now includes some retail sales**

SIC Codes that could be impacted by tourism and 60% or more of annual sales occur during the April thru September main tourist season.

### **Transportation**

- 4130 – Intercity Bus Transport**
- 4493 – Marinas**
- 4500 – Air Transportation**
- 4512 – Air Transportation – Scheduled**
- 4522 – Nonscheduled Air Transportation**

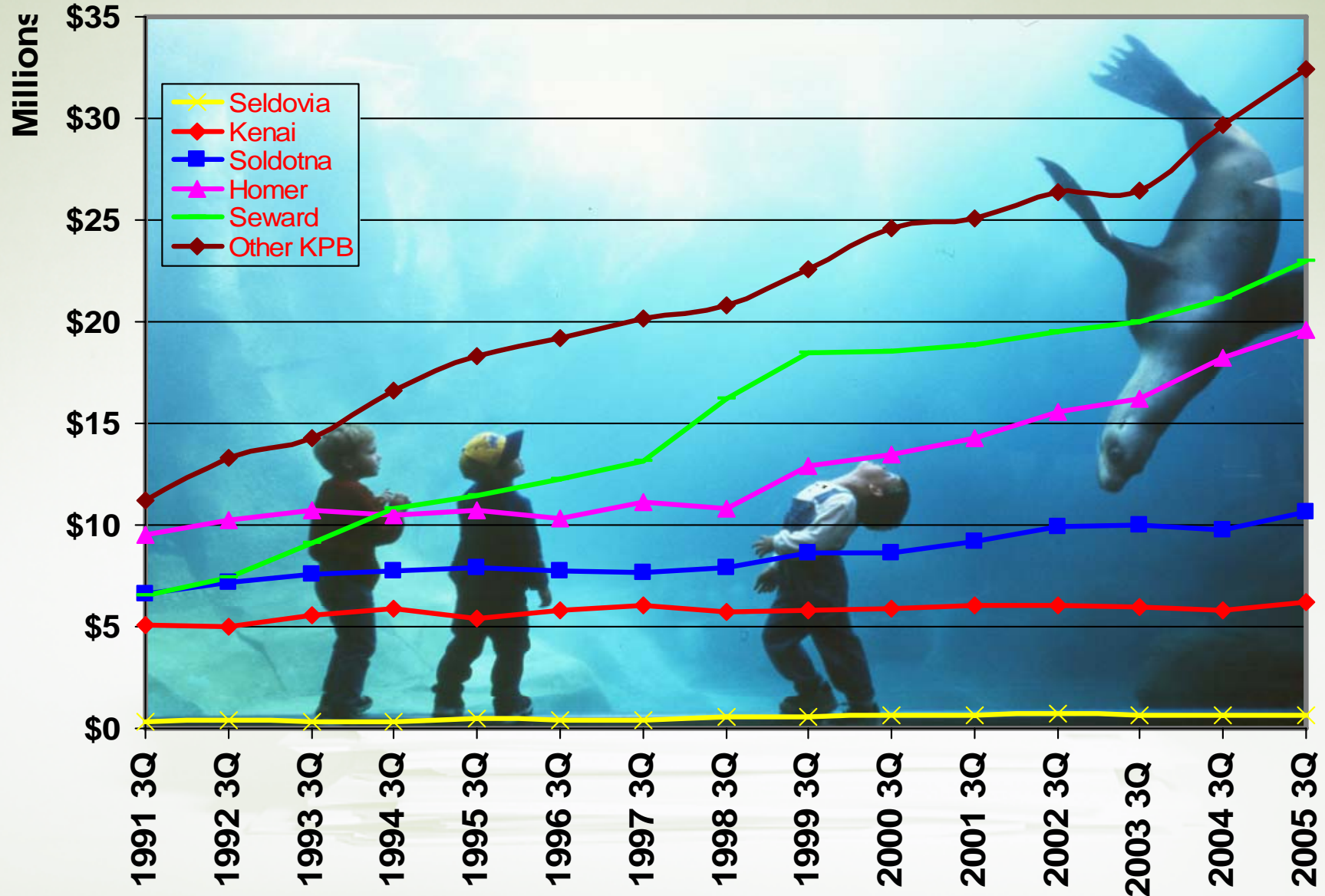
### **Services**

- 7211 – Power Laundries**
- 7514 – Passenger Car Rental**
- 7215 – Coin Op Laundry & Dry Cleaning**
- 8400 – Museums, Art Galleries & Zoos**

### **Retail Sales**

- 5421 – Seafood Markets**
- 5461 – Retail Bakeries**
- 5541 – Gas Service Stations & Repairs**
- 5800 – Eating and Drinking Places**
- 5812 – Eating Places**
- 5813 – Drinking Places**
- 5947 – Gift/Novelty/Souvenir Shops**

## 3rd Qtr Tourism Sales by City 60% Model - SIC

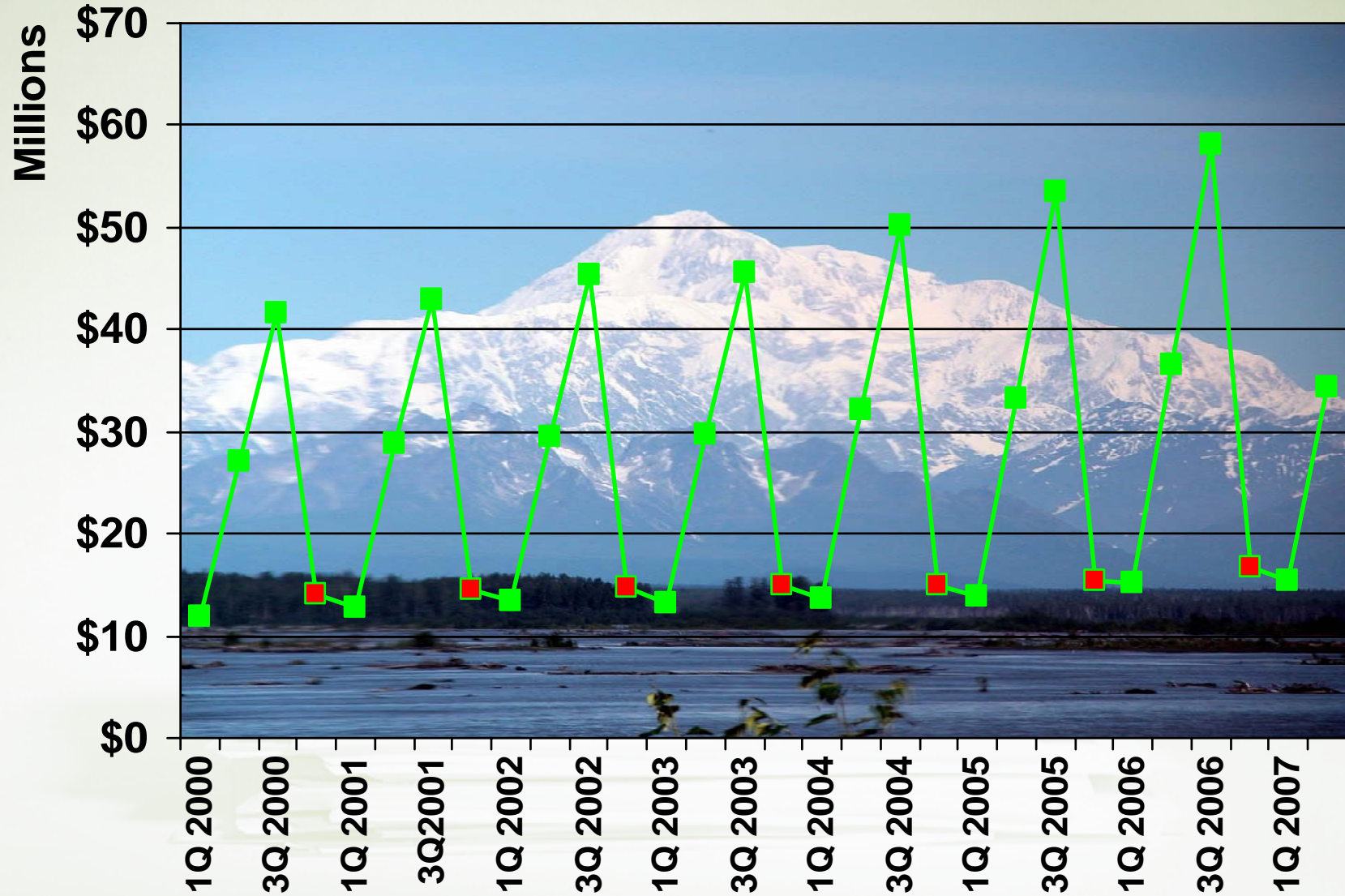


Source – KPB Finance Department, Sales Tax Division



# KPB Taxable Sales

## Accommodations & Food Service (NAICS)



Source – KPB Finance Department

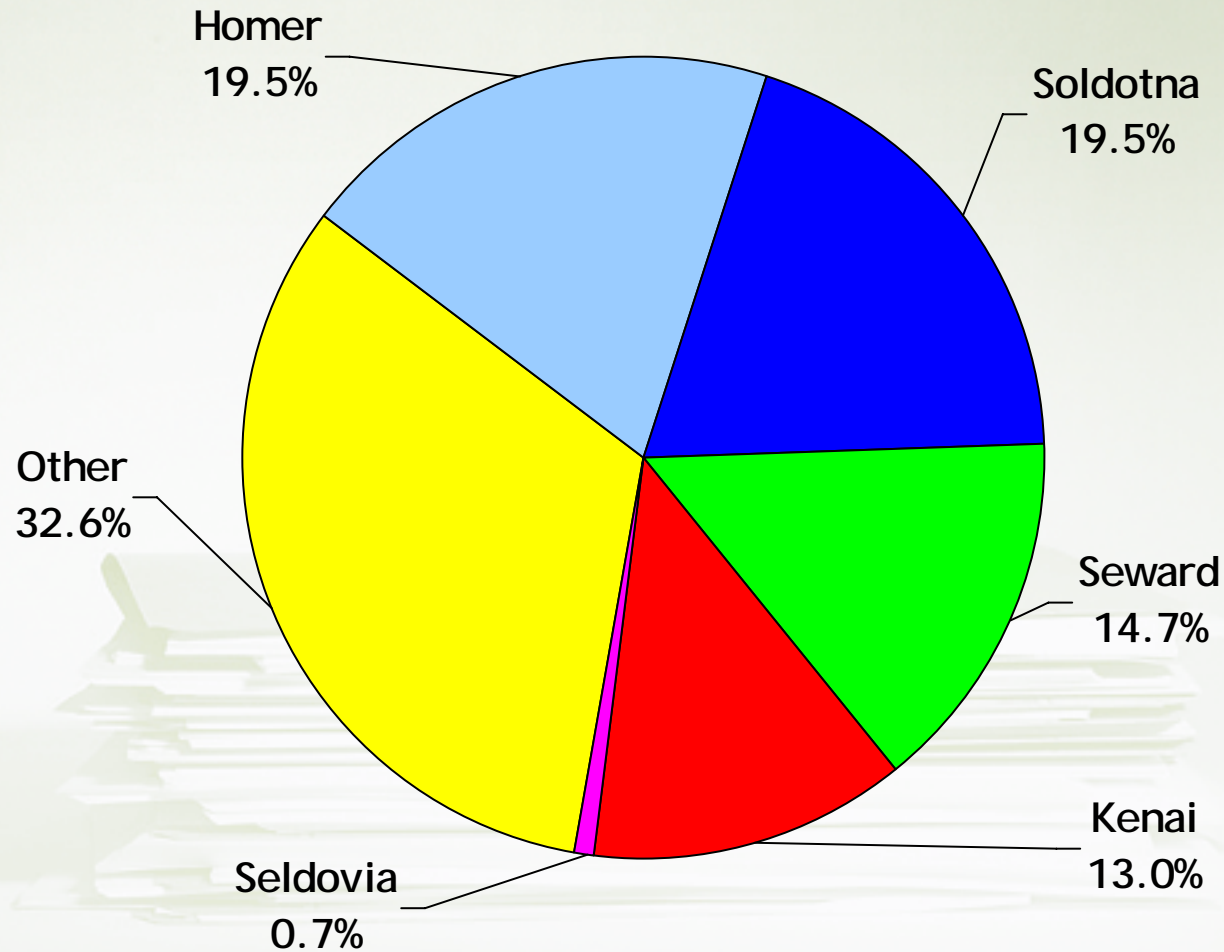


## Nontaxable Accommodations Sales – in \$ 2006 through Second Quarter 2007

	2006	Nontaxable	2007	Nontaxable
1 <sup>st</sup> Qtr	Gr- 16,202,460 Tx- 15,238,026	\$964,434 6.0%	Gr- 18,516,338 Tx- 16,099,417	\$2,416,921 13.1%
2 <sup>nd</sup> Qtr	Gr- 39,946,666 Tx- 36,953,818	\$3,352,848 8.4%	Gr- 38,459,990 Tx- 36,074,080	\$2,385,910 6.2%
3 <sup>rd</sup> Qtr	Gr- 65,309,904 Tx- 58,167,189	\$7,142,715 10.9%		
4 <sup>th</sup> Qtr	Gr- 18,107,341 Tx- 17,019,089	\$1,088,252 6.0%		
Total	Gr- 139,566,371 Tx- 127,018,122	\$12,548,249 9.0%		

Source – KPB Finance Department

# 2006 Accommodations & Food Services Taxable Sales by Area



Source – KPB Finance Department



# Construction



# 2006 GROSS Sales - in \$

## Goods, Services, Government

	Goods Producing	Service Providing	Government	Total
Homer	74,935,174	276,593,370	3,997,559	355,526,103
Kenai	130,676,357	321,640,004	3,494,476	455,810,837
Seldovia	2,368,051	4,775,641	402,424	7,546,116
Seward	58,693,277	133,468,474	6,159,339	198,321,090
Soldotna	102,731,833	328,125,598	1,119,273	431,976,704
Other KPB	478,897,603	524,235,287	512,629	1,003,645,519
<b>KPB Total</b>	<b>848,302,295</b>	<b>1,588,838,374</b>	<b>15,685,700</b>	<b>2,452,826,369</b>

Source – KPB Finance Department, Sales Tax Division



# 2006 GROSS Sales in \$

## Select Lines of Business

	Construction	Manufacturing	Wholesale	Transportation & Warehousing	Information & Communication	Real Estate, Rentals, and Leasing
Homer	55,713,200	5,169,339	41,874,329	18,900,444	8,573,767	13,678,079
Kenai	40,422,731	<u>29,222,261</u>	<u>53,888,047</u>	<u>75,968,120</u>	<u>11,880,836</u>	17,752,116
Seldovia	1,030,135	12,259	1,590,217	358,162	306,055	1,325,657
Seward	38,326,342	10,410,509	27,657,623	21,632,880	4,159,799	9,274,861
Soldotna	<u>73,283,710</u>	10,856,645	15,456,999	7,644,833	10,918,974	<u>18,354,949</u>
Other KPB	153,003,076	121,508,634	124,093,998	62,539,002	23,818,108	27,749,004
<b>KPB Total</b>	<u><b>361,779,194</b></u>	<b>177,179,647</b>	<b>264,561,213</b>	<b>187,043,441</b>	<b>59,657,539</b>	<b>88,134,666</b>

Source – KPB Finance Department, Sales Tax Division

# 2006 TAXABLE Sales – in \$

## Goods, Services, Government

	Goods Producing	Service Providing	Government	Total
Homer	8,214,995	140,757,266	3,939,804	152,912,065
Kenai	10,423,085	143,108,269	2,160,749	155,692,103
Seldovia	105,293	3,273,828	272,173	3,651,294
Seward	3,679,326	81,139,276	6,087,059	90,905,661
Soldotna	11,103,325	215,026,532	958,451	227,088,308
Other KPB	26,030,732	230,531,270	15,303	256,577,305
<b>KPB Total</b>	<b>59,556,756</b>	<b>813,836,441</b>	<b>13,433,539</b>	<b>886,826,736</b>

Source – KPB Finance Department, Sales Tax Division





# Property Issues

# Real Property Tax Exemptions

Properties Exempt from Taxation - Mandated by State Law.

Fire System Prevention	ANCSA Native	Charitable
Mental Health Trust	<b>Government</b>	Cemetery
Native Allotment	Farm Deferment	Armed Forces
Electric Cooperative	Religious	Senior Citizen
Conservation Easements	Disabled Veteran	Hospital
State Educational		

## KPB Exemptions Include:

Homeowner's Exemption	Senior Citizen Exemption
Disabled Veteran Exemption	Volunteer Firefighter/EMS Exemption
Disabled Resident Tax Credit	River Habitat Tax Credit
River Restoration Exemption	Disaster Tax Reduction
Timber Harvest Exemption	

Source - KPB Assessing Department

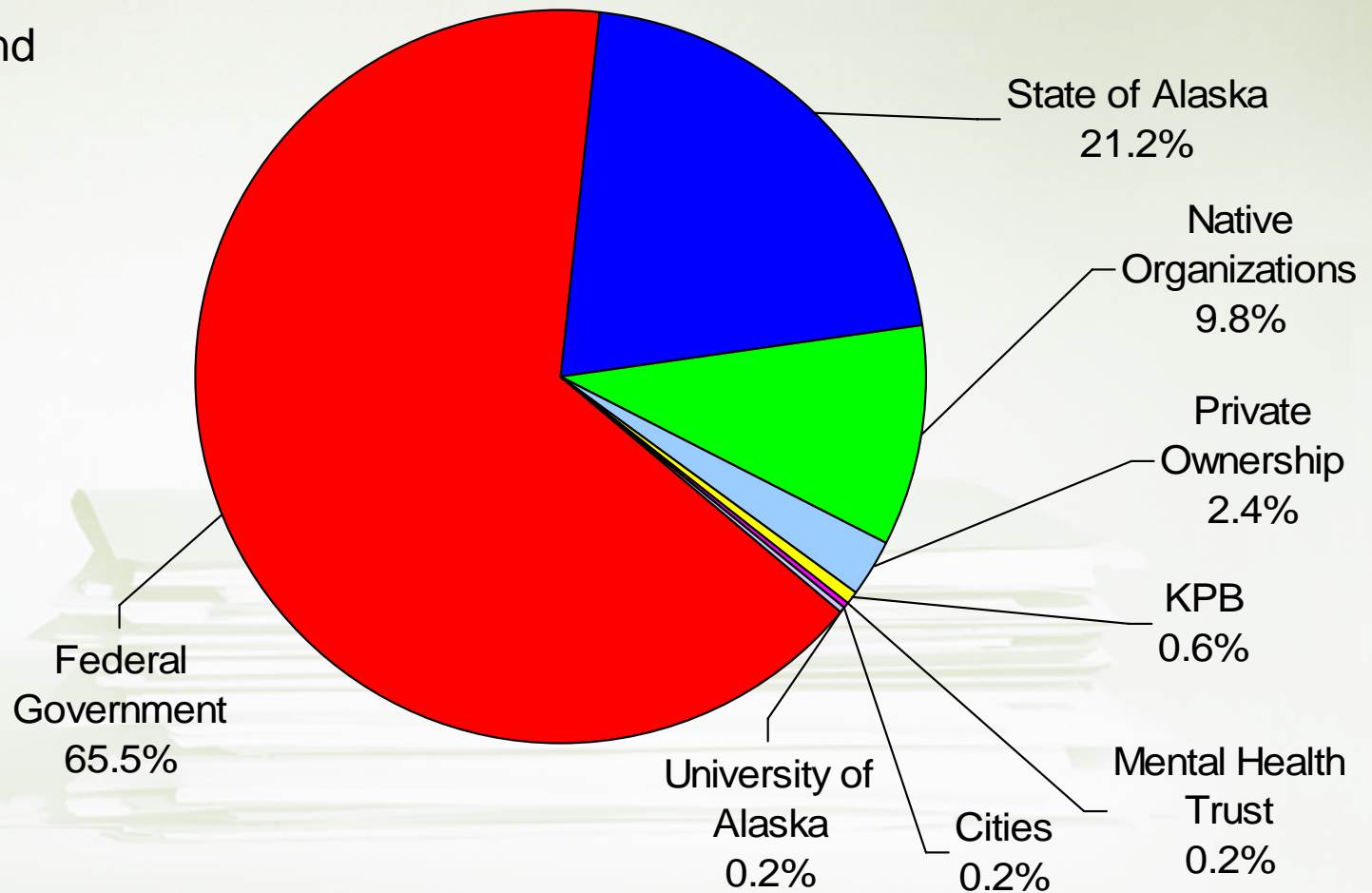


# KPB Land Ownership

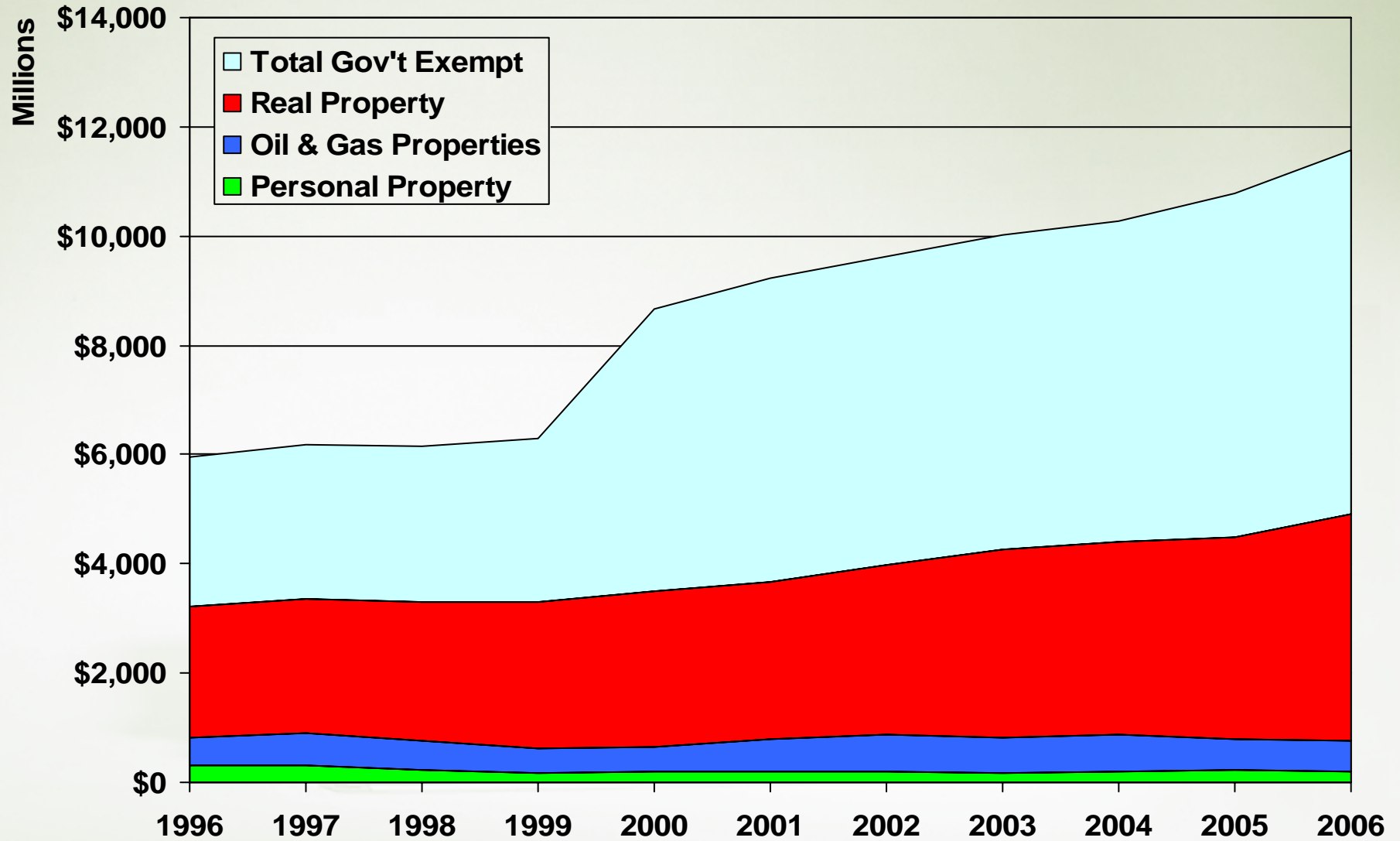
KPB – 24,737 mi<sup>2</sup>

34.5% under water

65.5% - upland



# KPB Assessed Property Values Over Time



Source - KPB Assessing Department

# Full and Assessed Real Property Values

Annual Change of Full Value			
	2004	2005	2006
<b>KPB</b>	<b>5.2%</b>	<b>5.9%</b>	<b>11.6%</b>
Homer	12.6%	19.2%	14.0%
Kenai	3.4%	3.4%	-0.1%
Seward	8.7%	3.7%	11.4%
Soldotna	3.1%	7.2%	13.1%

Annual Change of Assessed Value			
	2004	2005	2006
<b>KPB</b>	<b>3.4%</b>	<b>4.7%</b>	<b>12.1%</b>
Homer	6.8%	19.8%	15.3%
Kenai	3.2%	2.3%	0.0%
Seward	2.1%	7.5%	5.9%
Soldotna	4.1%	6.2%	8.0%

Source – KPB Assessing Department



# Housing





## Average Assessed Value of New Homes Permitted - 2006, 2005

	<b>Total Value 2006</b>	<b>Total Volume 2006</b>	<b>Average Value 2006</b>	<b>Average Value 2005</b>
<b>Homer</b>	<b><u>\$10,055,800</u></b>	<b><u>49</u></b>	<b>\$205,220</b>	<b>\$141,371</b>
<b>Kenai</b>	<b>\$7,419,500</b>	<b>37</b>	<b>\$200,527</b>	<b><u>\$182,229</u></b>
<b>Seldovia</b>	<b>\$85,000</b>	<b>3</b>	<b>\$28,333</b>	<b>\$150,000</b>
<b>Seward</b>	<b>\$1,118,000</b>	<b>8</b>	<b>\$139,750</b>	<b>\$160,682</b>
<b>Soldotna</b>	<b>\$7,599,440</b>	<b>29</b>	<b><u>\$262,050</u></b>	<b>\$178,206</b>
<b>Total KPB Cities</b>	<b>\$26,277,740</b>	<b>126</b>	<b>\$208,553</b>	<b>\$159,907</b>

Source – Cities of Homer, Kenai, Seldovia, Seward and Soldotna

## Average Assessed Value of New Homes Permitted - 2005, 2006

	Total Value 2005	Total Volume 2005	Average Value 2005	Average Value 2006
Homer	<u>\$7,209,900</u>	<u>51</u>	\$141,371	\$205,220
Kenai	\$4,373,500	24	<u>\$182,229</u>	\$200,527
Seldovia	\$300,000	2	\$150,000	\$28,333
Seward	\$1,767,500	11	\$160,682	\$139,750
Soldotna	\$4,098,748	23	\$178,206	<u>\$262,050</u>
<b>Total KPB Cities</b>	<b>\$17,749,648</b>	<b>111</b>	<b>\$159,907</b>	<b>\$208,553</b>

Source – Cities of Homer, Kenai, Seldovia, Seward and Soldotna

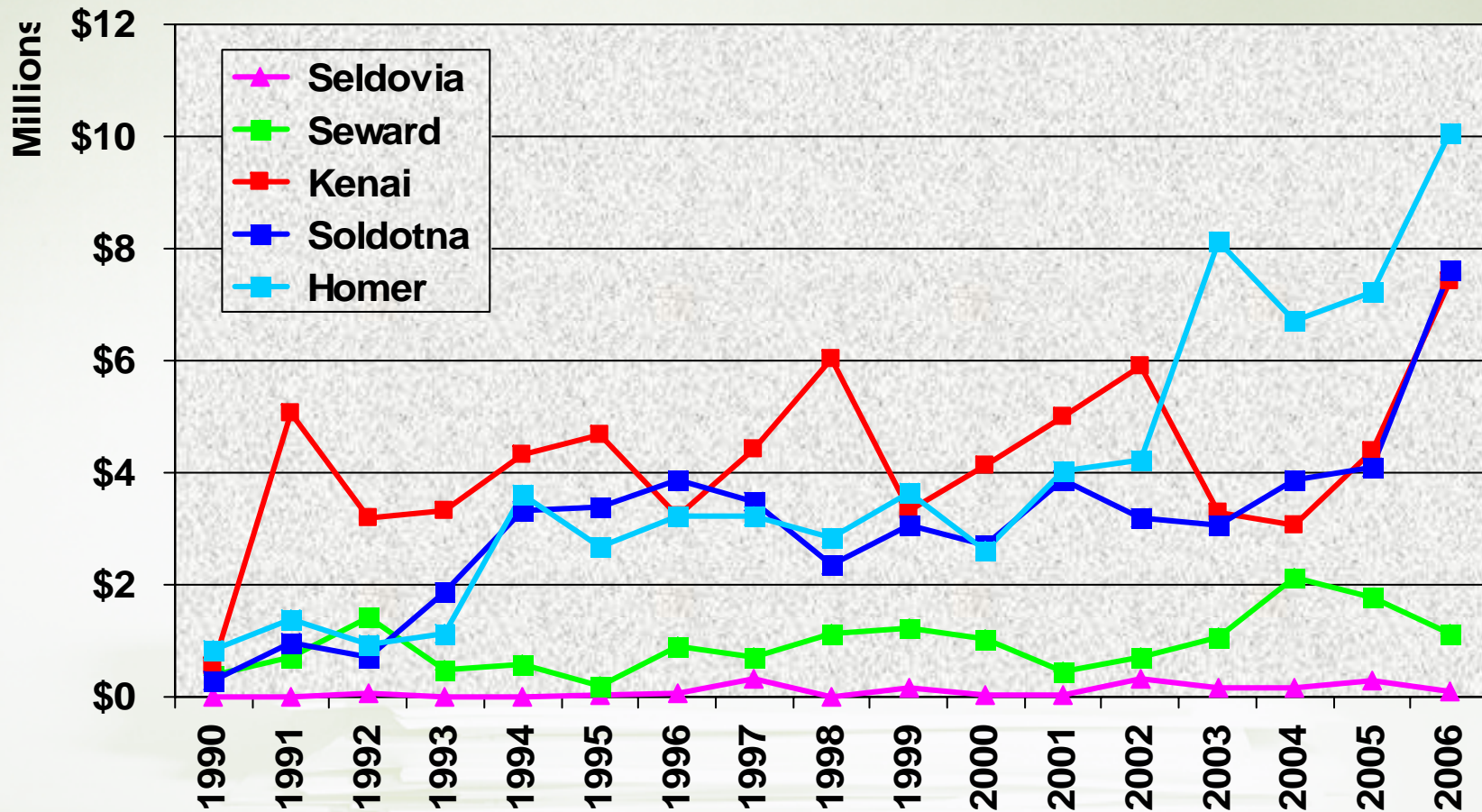


## Value of New Homes Permitted Average 1997-2006, Annual 2006

	Ten Year Annual Average Total Value	Ten Year Annual Average Total Volume	Ten Year Average Value	Average Value 2006
Homer	<u>\$5,270,035</u>	<u>35</u>	\$152,755	\$205,220
Kenai	\$4,695,450	31	\$150,979	\$200,527
Seldovia	\$161,400	3	\$55,655	\$28,333
Seward	\$1,136,015	8	\$149,476	\$139,750
Soldotna	\$3,730,290	22	<u>\$168,031</u>	<u>\$262,050</u>
<b>Total KPB Cities</b>	<b>\$14,993,189</b>	<b>98</b>	<b>\$152,525</b>	<b>\$208,553</b>

Source – Cities of Homer, Kenai, Seldovia, Seward and Soldotna

# New Residential Permit Values Over Time



Source – Cities of Homer, Kenai, Seldovia, Seward and Soldotna

# Sale of Homes – 2006/2005

## Resale & New Construction

2006 2005	# Sold	Average List Price	Average Selling Price	Average Days on Market
Homer	57	\$236,145	<u>\$232,082</u>	88
	62	<u>\$216,051</u>	<u>\$211,431</u>	93
Kenai	124	\$160,230	\$157,587	64
	102	\$143,970	\$141,082	112
Seldovia	10	\$152,890	\$147,640	67
	11	\$169,045	\$155,509	<u>246</u>
Seward, Includes Cooper Landing, Moose Pass	41	<u>\$237,798</u>	\$228,870	95
	33	\$163,448	\$153,891	119
Soldotna	75	\$196,664	\$191,026	76
	82	\$172,178	\$166,999	92
North Kenai	58	\$163,818	\$160,362	<u>129</u>
	72	\$137,815	\$135,025	148
K-Beach Rd	90	\$197,160	\$196,166	90
	77	\$171,232	\$167,870	92

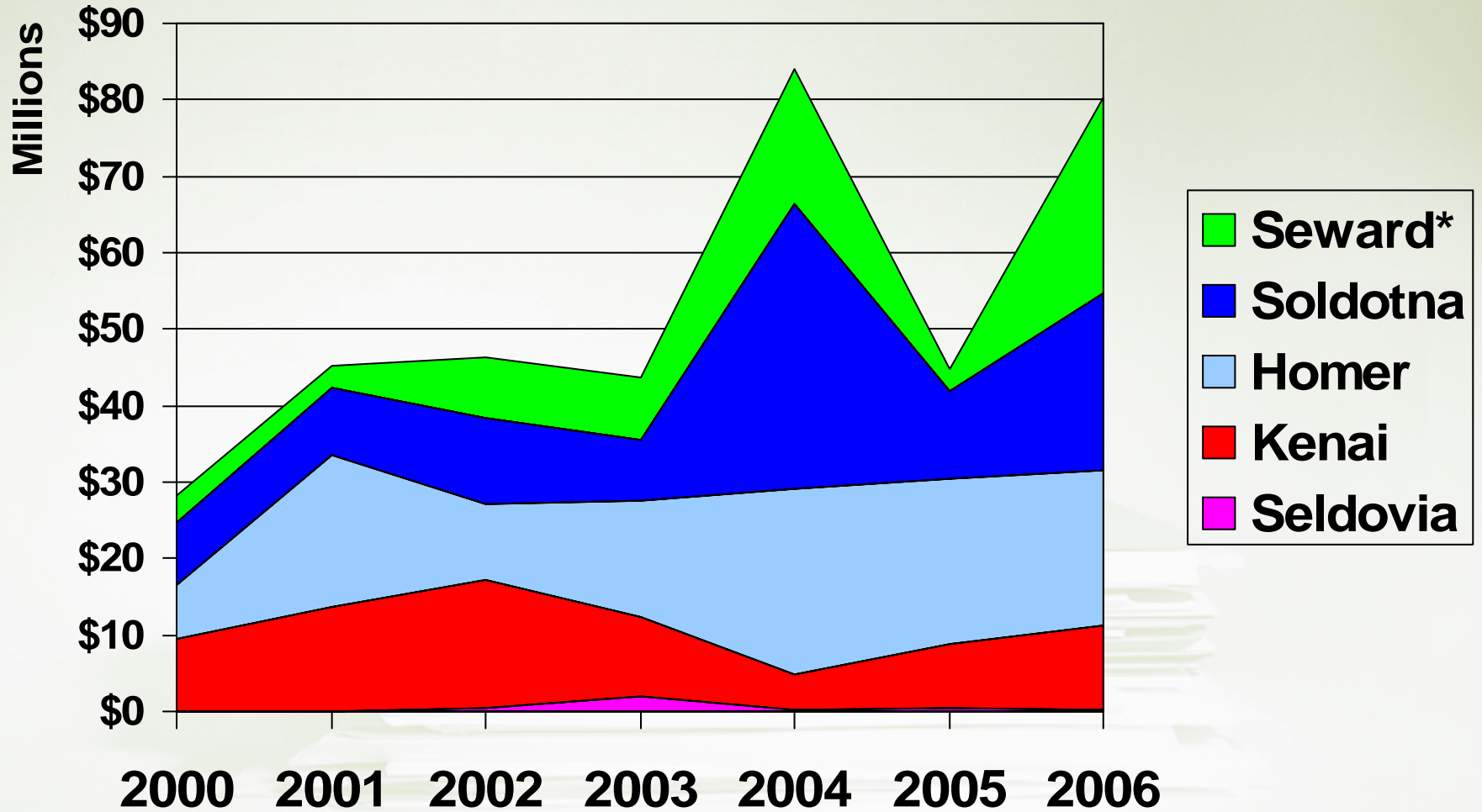
Source – MLS



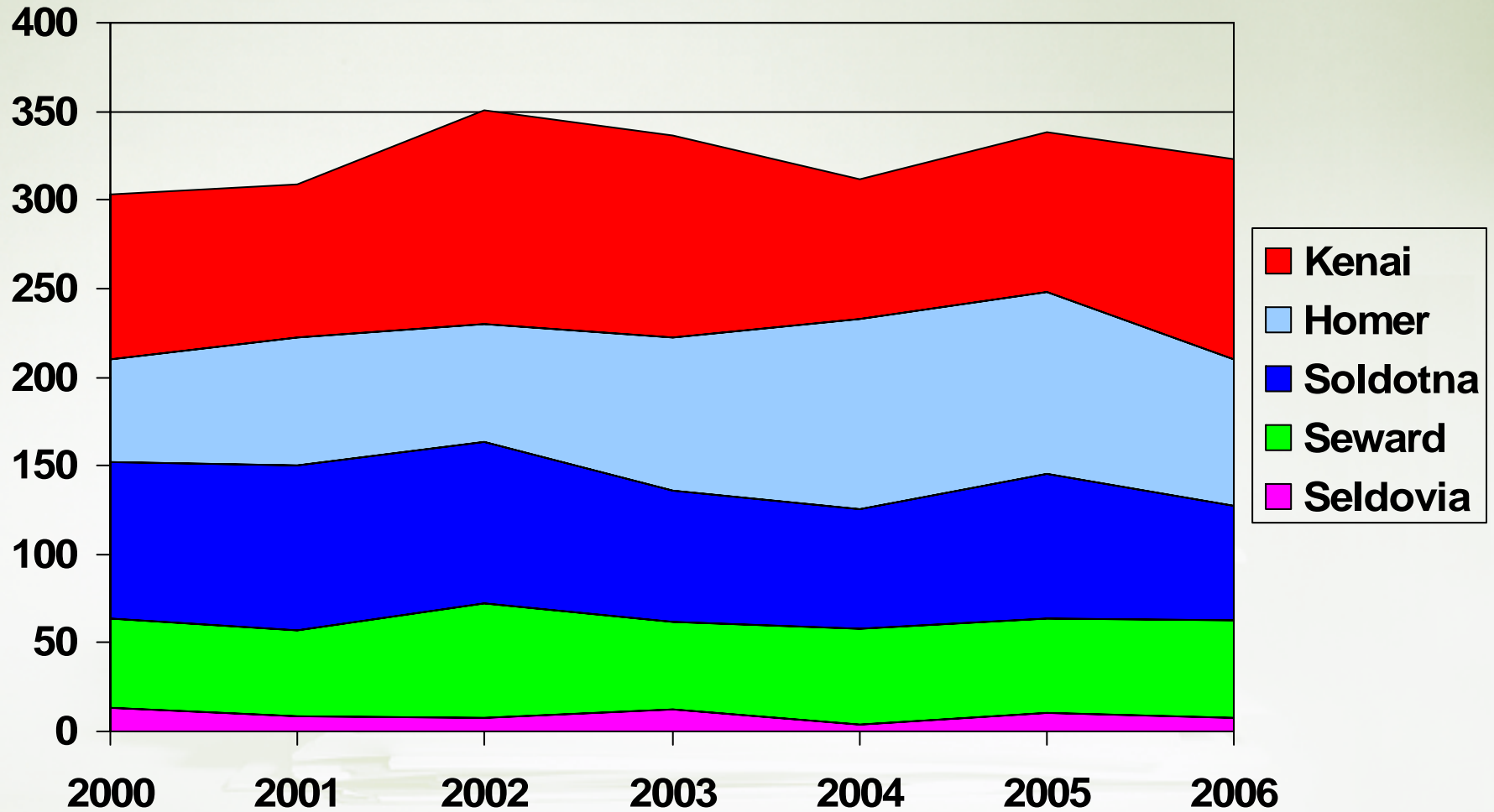
# KPB Total Permit Activity



# Permit Values over Time



# Permit Volume over Time





# Land Use Permit – What it Provides

- Identifies property and address for 911 purposes;
- Provides representative idea of activity;
- Identifies soils, water depth;
- Puts builder in touch with agencies with regard to:
  - Water rights;
  - Set backs;
  - Driveway ROW's;
- Alerts builder to EPA one acre clearance allowance;
- Alerts builder to fire and road service areas.

# Land Use Permit Usage

Goal – To provide improved security and services to KPB properties.

- It is voluntary;
- Online application;
- Does not enforce code compliance;

# Construction Sales by Area – in \$

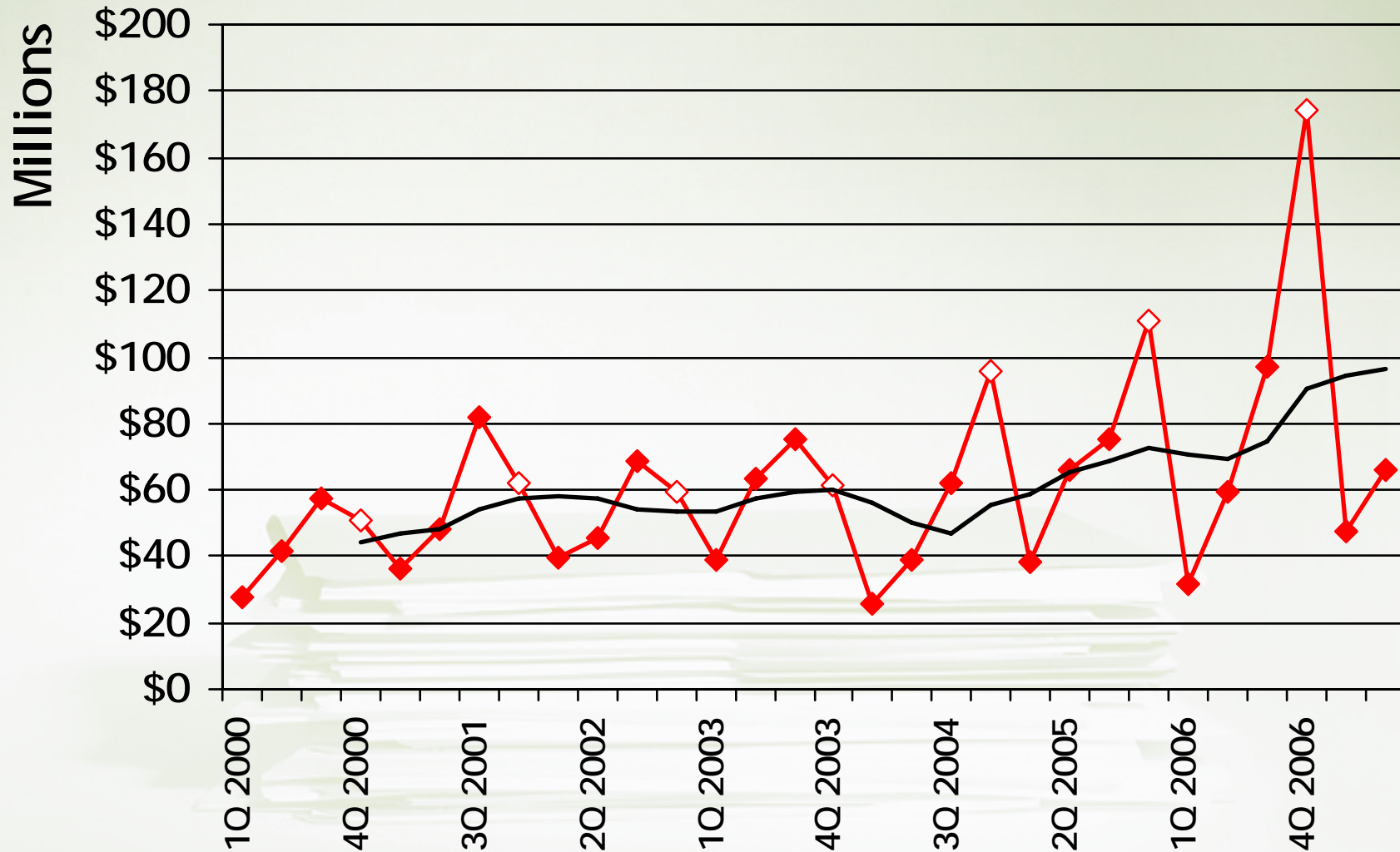
	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>
Homer	41,879,357	39,736,030	44,851,360	40,253,919	31,350,774	37,470,356	55,796,139
Kenai	17,257,635	24,991,397	18,238,159	29,962,189	13,020,172	25,425,189	40,525,053
Seldovia	562,178	445,109	264,558	2,241,387	2,431,728	1,482,392	1,030,138
Seward	15,186,820	17,789,766	9,912,563	26,480,094	29,901,929	39,308,940	38,327,087
Soldotna	20,416,841	18,951,635	21,223,507	18,482,937	25,891,445	60,586,340	73,481,861
Other	82,516,616	126,579,047	118,265,414	121,698,038	120,069,245	125,808,036	153,294,723
<b>KPB Total</b>	<b>177,819,447</b>	<b>228,492,984</b>	<b>212,755,561</b>	<b>239,118,564</b>	<b>222,665,293</b>	<b>290,081,253</b>	<b>362,455,001</b>

Source – KPB Finance Dept, Sales Tax Division



# KPB Gross Construction Sales by Quarter

## With Four Quarter Moving Average Trendline



Source – KPB Finance Dept, Sales Tax Division

# KPB Construction Line of Business Facts 2006

- There are 7,959 KPB business licenses,  
677 are in construction – 8.5%;
- KPB's annual average monthly employment is 18,337,  
construction employment is 1,018 – 5.5%;
- KPB's annual average monthly wage is \$2,998 –  
construction average wage - \$3,537 – 118%;
- KPB Gross sales – 2006 - \$2,701,347,858 –  
construction provided \$362,455,001 – 13.4%;
- KPB Taxable sales – 2006 - \$887,619,394 –  
construction provided \$11,205,138 – 1.3%.



# Construction Costs





# Construction Costs

## Average Price of Materials for a New Home

Fixed basket of Goods

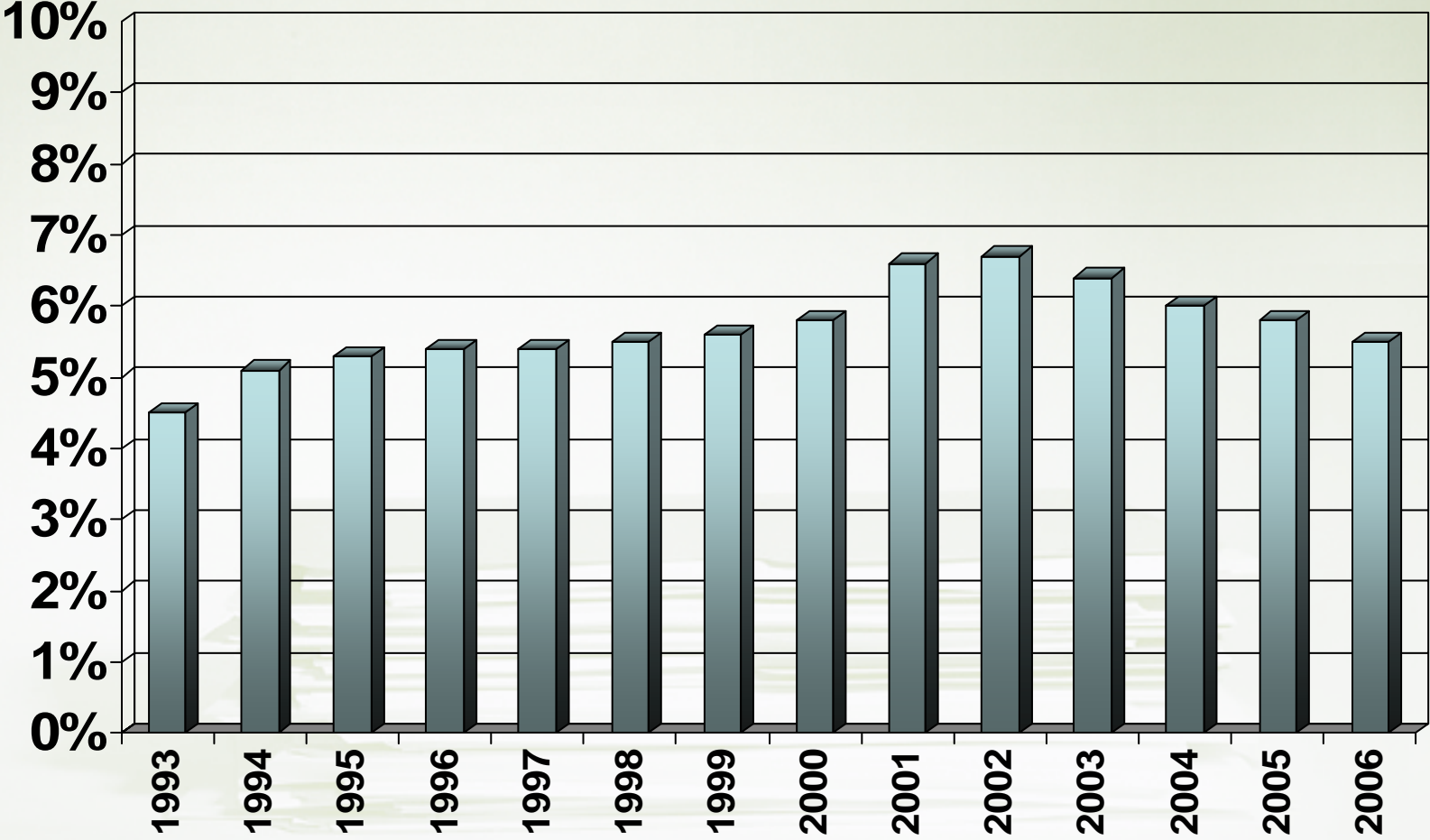
	2003	2004	2005	2006
<b>Kenai - total with concrete, rebar</b>	<b>\$21,611</b>	<b>\$24,244</b>	<b>\$24,393</b>	<b>\$24,216</b>
<b>Plus windows and doors</b>	<b>\$2,843</b>	<b>\$3,413</b>	<b>\$3,095</b>	<b>\$3,667</b>
<b>Anchorage- total with concrete, rebar</b>	\$19,475	\$20,757	\$23,802	\$24,983
Plus windows and doors	\$3,382	\$3,169	\$2,524	\$2,976
<b>Wasilla- total with concrete, rebar</b>	\$19,576	\$22,405	\$24,043	\$25,836
Plus windows and doors	\$2,516	\$3,201	\$3,459	\$3,643
<b>Fairbanks - total with concrete, rebar</b>	\$22,999	\$23,381	\$25,584	\$25,986
Plus windows and doors	\$3,851	\$4,189	\$3,503	\$3,471

Source – Alaska Department of Labor & Workforce Development

# Employment



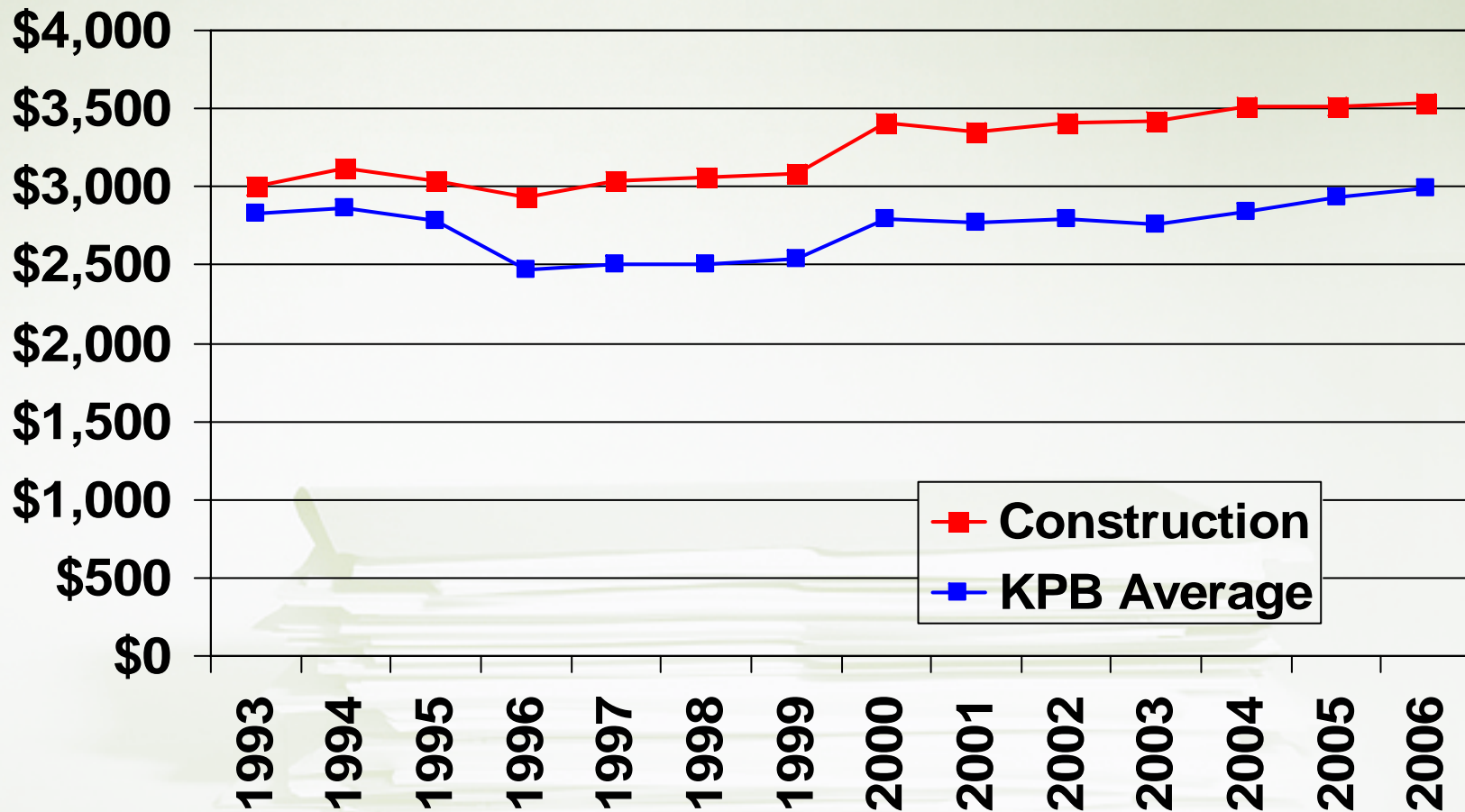
# Construction Employment as Percent of KPB Total Employment



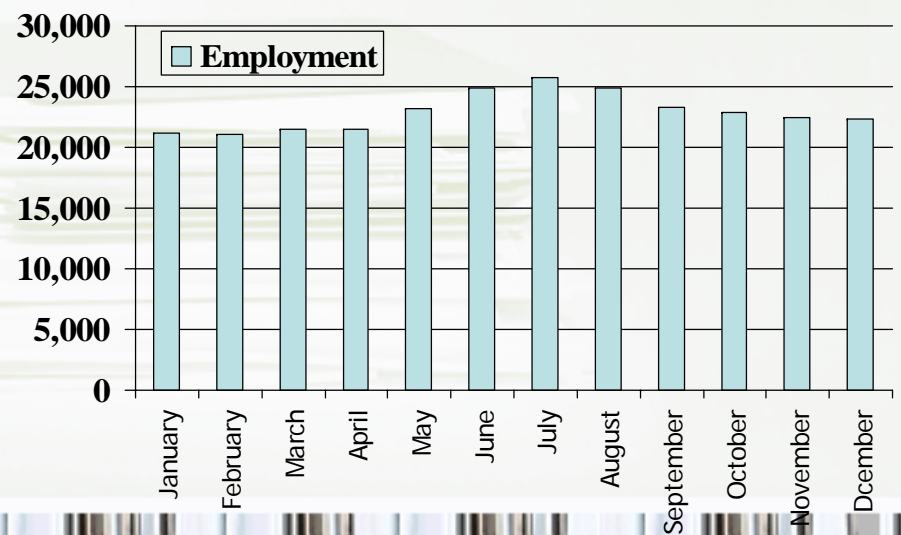
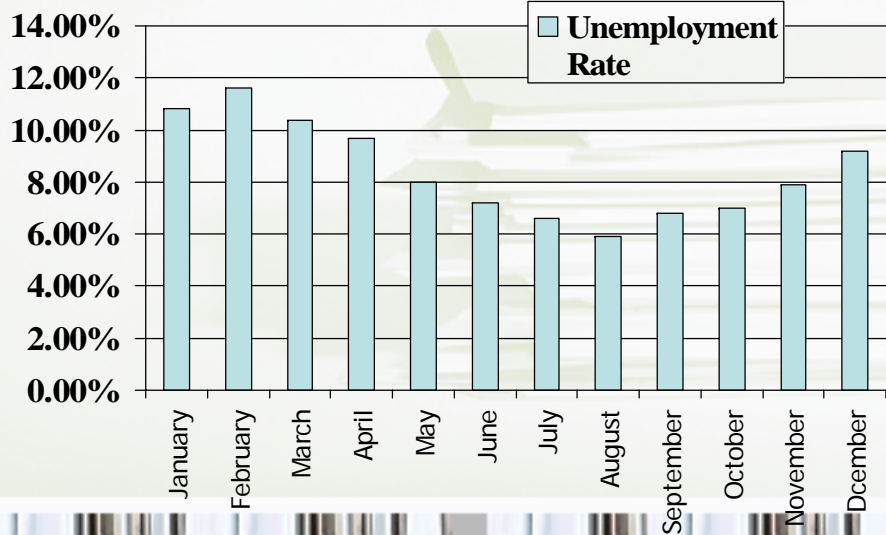
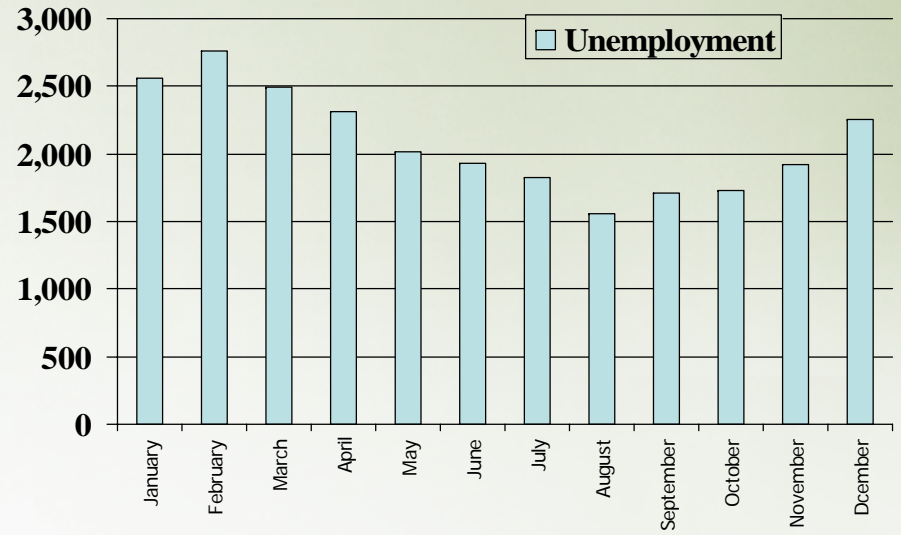
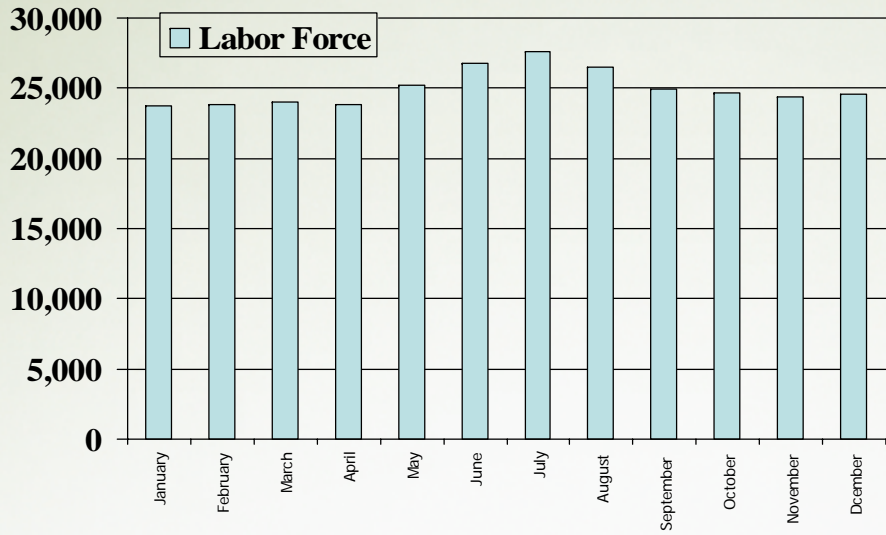


# Annual Average Monthly Employee Earnings

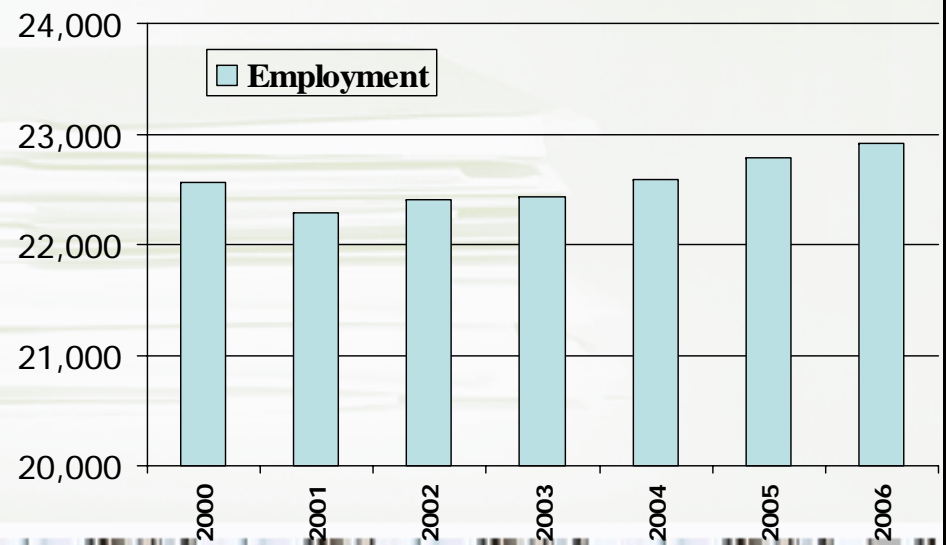
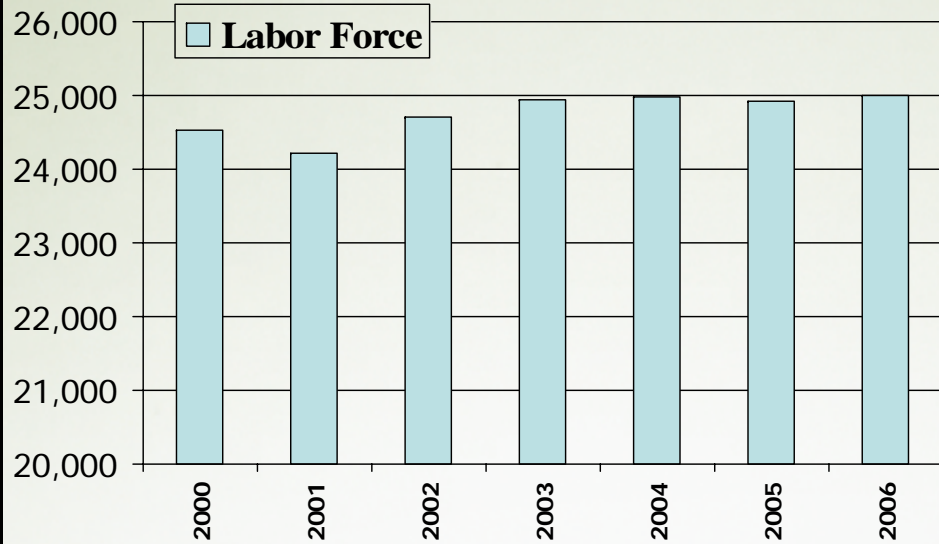
## Construction v. KPB



# 2006 – KPB Labor Statistics



# Annual Monthly Average Unemployment Statistics





# KPB Top Employers - 2006

Ran	Name of Business, Organization	Location	Business Activity	# Employees
1	Kenai Pen Borough School District	Soldotna	Public education	1,307
2	State of Alaska, excludes University	KPB	State govt	948
3	Central Peninsula General Hospital	Soldotna	Local govt,hosp	474
4	U.S. Government	KPB	Federal govt	428
5	Safeway/Eagle Stores	KPB	Grocery	401
6	Kenai Peninsula Borough	Soldotna	Local govt	387
7	Frontier Community Services	Soldotna	Janitorial serv	304
8	South Peninsula Hospital	Homer	Local govt,hosp	261
9	Alaska Petroleum Contractors	North Kenai	Oilfield services	255
10	Fred Meyer	Soldotna	Gen Merchandise	236
11	Peak Oilfield Services	North Kenai	Oilfield services	228
12	Univ of Alaska – includes student employment	KPB	State govt, univ	210
13	Tesoro Alaska Petroleum Company	North Kenai	Refinery	181
14	Agrium U.S., Inc	North Kenai	Petrochemical manu	162
15	Union of California	Kenai	Oil/gas extract	156

# Top Employers by City – Homer - 2006

Rank	Name of Business/Agency	# Employees
1	KPB School District	313
2	South Peninsula Hospital	261
3	South Peninsula Behavioral Health Services	148
4	City of Homer	118
5	Safeway/Eagle Stores	98
6	State of AK, excludes University	97
7	Land End Resort	85
8	Federal Government	69
9	Homer Electric Association	66
10	Chugach Electric	64

# Top Employers by City – Kenai - 2006

Rank	Name of Business/Agency	# Employees
1	State of AK, excludes University	291
2	Kenai Peninsula Borough School District	236
3	Peak Oilfield Services	228
4	Federal Government	222
5	Tesoro Alaska Petroleum Company	181
6	Agrium	162
7	Union Oil Company of California	134
8	Home Depot	122
9	City of Kenai	118
10	Safeway	110



# Top Employers by City – Seldovia - 2006

Rank	Name of Business/Agency	# Employees
1	Seldovia Village Tribe	58
2	Kenai Peninsula Borough School District	16
3	City of Seldovia	14
4	Main Street Market	10
5	Miller and Linwood	6
6	Hopkins Brothers Construction	6
7	Seldovia Native Association	6
8	Kenai Peninsula Boys and Girls Club	5
9	Seldovia Fuel and Lube	5
10	Tidepool Cafe	4

# Top Employers by City – Seward - 2006

Rank	Name of Business/Agency	# Employees
1	State of AK, excludes University	339
2	Seward Assoc for Advance Mariners (SeaLife)	143
3	City of Seward	112
4	Providence Alaska	112
5	Icicle Seafoods	103
6	Safeway	85
7	Kenai Peninsula Borough School District	96
8	CIRI Alaska Tourism	94
9	Ocean Beauty	89
10	Federal Government	58

# Top Employers by City – Soldotna - 2006

Rank	Name of Business/Agency	# Employees
1	Kenai Peninsula Borough School District	607
2	Central Peninsula General Hospital	474
3	Kenai Peninsula Borough	387
4	Frontier Community Services	304
5	Alaska Petroleum Contractors	255
6	Fred Meyer	236
7	State of AK, excludes University	195
8	University of Alaska – includes students	128
9	Laidlaw Education Services	116
10	Safeway	108





All data presented here is the most recent data available.

Variation from previous reports may be due to updates as data are constantly being adjusted as late or corrected reports or auditing changes are added to the database.



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